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Nanking  
Corres.  
Presbyterian Church in the U.S.A.  
Bd. of For. Missions 1919

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0992

January 6, 1919.

Dear Robert:

I should have taken up with you the question of Mr. and Mrs. Small's salary. Thinking to save your time, I am writing what I would like to say.

I had been under the impression that the Board not only was continuing their salary in China, but meant to do so. You may recall that I referred to this as a fact, and by way of argument, in the letter I wrote to Bishop Lewis, copy of which I gave you. Mr. Carter has, however, called my attention to the correspondence, and looking over that correspondence, it is quite clear that our Board never officially undertook to provide their salary beyond the one year. I recall from my correspondence in China that I had pled for continuation of their salary, and since the salary was continued regularly by Mr. Myers I concluded naturally that it was meant to be continued. I didn't know but that you had acted like the servant in the parable whom the Lord commended, who first said "I go not", and afterward went!

If the back salary for the past four years is to be added to the already great deficit of the University our situation will be desperate indeed. You know that clearing up matters with the Southern Baptist Board has involved us to the extent of nearly \$8,500. Our other difficulty in the situation is that if we lose the Smalls at this juncture it will make impracticable the carrying out of our building project, unless we can get somebody else to undertake the oversight, who would in all probability cost us more and not be so efficient.

In dwelling upon Mr. Small's efficiency as an engineer and builder we may be in danger of overlooking the service he is rendering as a missionary. The fact of offers at a salary over five-fold the amount paid him at Nanking is evidence of his missionary purpose. In the Nanking University community I doubt whether any couple are more generally helpful on all sides than Mr. and Mrs. Small are. They have the returned students in their home and get them in touch with the missionaries and the Church. He has regularly had services for the workmen. He not only puts them through rigorous discipline in doing good clean work during the week, but his positive witness and service for them permits of no doubt as to where his own deepest interest and purpose lie. I mention these things because the only fundamental argument for paying or continuing the Small's salary is their effectiveness as missionaries, of the Gospel!

The Lafayette Avenue Presbyterian Church of Buffalo has been meeting Mrs. Small's salary I understand, and if you approved I hoped they would take on Mr. Small's support too. Howland has been a dear friend of mine from Seminary days, and I am to speak for him Sunday morning, Jan. 26th, and at the First Church that afternoon. It would be possible

0993

Dr. Speer

-2-

I think to place the Reisers' support too with some church,  
if you approve. If I get an opening I shall put this up  
to Mr. Rogers.

Ever affectionately yours,

W:R

Mr. Robert E. Speer

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*Robert E. Speer*

~~RECORD DEPT.~~

FEB 19 1919

~~RECORD DEPT.~~

**The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York**

OFFICE OF SECRETARY

January 14th, 1919.

RECORDED  
JAN 16 1919

(Dec. 31, 1918)

My dear Russell,

You will be pleased to see the enclosed letter from Dr. Rawlings.

Either you or I should follow the matter up so as to make sure that the full \$1200. comes in for 1918, and we must try to get it in a little earlier for 1919.

Very faithfully yours,

*Robert E. Speer*

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ELLING DEPT.

JAN 10 1919

TREAS. DEPT.

January 15th, 1919.

Mr. Dwight H. Day.

My dear Mr. Day:

You wished me to notify you each quarter of the amount due on account of the salary of Mr. L. J. Owen, Treasurer of the University at Nanking, whose support you have been generously providing. The rate day before yesterday was 90 cents for the Mexican so that I suppose the amount that we would properly estimate for the quarter January, February and March, 1919, would be as follows:

\$550. gold or 1100 Mex. a year

One-quarter thereof 275 Mex. at 90¢ for the Mex.  
equals \$247.50 gold.

Very sincerely yours,

RC:M

Treasurer

0996

*Robert E. Spear*

TELEPHONE CHELSEA 8850-3  
~~FILING DEPT~~  
JAN 21 1919  
~~TREAS DEPT~~

**The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York**

*1/20/19*

OFFICE OF SECRETARY

January 16th, 1919.

My dear Russell,

As I understand, the arrearages on account of exchange in behalf of the University of Nanking for which we have asked the different Boards, and which I believe they have agreed to meet applied to 1917, did they not? Have all the Boards now sent in their money on account of these arrearages, and is absolutely everything that we could possibly draw in paid up for 1917?

With regard to 1918, have we asked anything, or is it premature for us to do so? We don't want things to drift along as far as they did before.

And are all claims paid up that we could justly make on account of the University Hospital?

Very faithfully yours,

*Robert E. Spear*  
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The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York

OFFICE OF SECRETARY

January 17th, 1919.

The Rev. J. E. Williams, D.D.,  
Building.

My dear Jack,

I enclose herewith Dr. Lyon's letter. I am sorry that the financial conditions make it impossible for him to go to Nanking. I hope you will not fail to see Mr. Donohue and also our Disciple friends and urge on them the absolute necessity of their getting their doctors to Nanking.

It seems strange that we should have such difficulty in finding men. On Sunday at Lawrenceville, the acting Headmaster told me that they had needed a new school doctor, and that they had 60 applications for the place ranging from Alaska clear across the United States to Porto Rico. He had put an advertisement in some medical journal. Perhaps it might be worth our while to do this, although it means having to fit out a great lot of useless applications. It ought to be possible now to get hold of some doctors whom the Army is releasing. If I were you I would write to France to Major General J.M.P. Finney, and to Lieut. Col. David Bovaird, asking them whether they cannot direct some good Christian doctors to you, and I would get in touch with the Surgeon General's office in Washington, and see if he can't put you in communication with some worth while men.

Very affectionately yours,

res/ms

*Robert K. Spurr*

0998

January 20, 1919.

Dr. Robert E. Speer, D.D.,  
Building,

Dear Robert:

Thank you very much for your letter of the 17th and the suggestions of possible lines of securing doctors. I had conferences at New Haven with Mr. Donahue and Dr. Vaughn. They assured me that they would make every effort to secure the medical men at the earliest date, or will be prepared to consider anyone whom I can recommend.

I believe that the conferences I had with the Disciple friends from Cincinnati will also be fruitful of results. I am following your suggestion and writing to the Surgeon-General as to the possibility of men through Washington, and shall write to the Major-General J.M.P. Finney and to Lieut.-Col. David Bovaird.

Dr. Atwater, with Miss Penfield, would seem to be the most promising lead we have just now. Haven't we supplied far more than the Presbyterian quota at Tsinan? I am sure that Nanking has supplied to Tsinan more than its fair quota, in which case, with the salaries provided and the opening, should we not move to secure Dr. Atwater?

In his case we know that Dr. Houghton and Mr. Greene would be in heartiest approval, and I think he would find an opportunity at Nanking to put to the test practically his knowledge of preventative medicine, in cooperation with the government of the city. When we can have a missionary purpose in the doctor and his wife, with the scientific attainment that he carries, and so build up our team spirit, it is an opportunity we cannot afford to lose.

Ever very affectionately yours,

JEW:R

P.S. I have been in correspondence with Dr. Harvey J. Howard of Canton, with a view to his cooperation in helping us to find the men we need. He suggests in a letter of January 15th that Dr. G. A. Hayes at Canton might fill our need on the nose and ear. On his last furlough Dr. Hayes specially prepared for this work. I enclose his letter for your perusal, as he also had in mind a nurse who is a laboratory technician, who might serve us at Nanking as one of the nurses we need.

0999

~~ELLING DEPT.~~

JAN 22 1919

~~ELLING DEPT.~~

January 21st, 1919.

~~Mr. Snear~~  
Dr. Williams

Dear Friends:

In reply to your inquiry the Methodist Board has just sent us a check for \$4,622.10 covering the exchange for the calendar year 1917, and the salary of Mr. Thomson from Nov. 17, 1917, to December 31st, 1918, also loss in exchange on this salary, and the additional \$150. for current expenses of the Hospital, making their gift for the year 1918, \$750. In other words, everything has been covered save the exchange for the year 1918. The exchange for the year 1917 was figured upon Mr. Owen's report as to proceeds of the drafts which he sold during that year. Mr. Owen has reported to me the rates at which drafts thus far in the year 1918 have been sold and I will report to you and the Boards the additional amount needed on account of exchange for 1918 as soon as we have received Mr. Owen's report covering the last months of the calendar year 1918.

I have not received anything as yet from the Baptist Board or the Foreign Christian Missionary Board. Mr. Plopper, when in the office at the time of the annual conference, said the matter was definitely before his Board and they were trying to secure the funds necessary to make a remittance to clear the item.

These additional funds received have all been sent to the field by draft.

The amount due from the Baptist Board is \$2729.61 and from the Foreign Christian Board \$3334.50.

Very sincerely yours,

RC:M

Treasurer

1000

Budget

January 21st, 1919.

Memorandum for Nanking Files:

The M. E. Church, South, has agreed to continue the payment of \$1200. a year in lieu of Dr. Manget's salary in connection with the Hospital at Nanking. They have only \$1000. a year in the original appropriations for the year and therefore sent in their first remittance in the amount of \$1000., but during the calendar year will add the other \$200. to make the total amount for salary \$1200.

Russell Carter, Treasurer.

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January 22, 1919.

Dr. Robert E. Speer,  
Building.

Dear Robert:

This reply has just come from Mr. Montgomery, of the Ohio State University. Mr. and Mrs. Montgomery are members of the Baptist Church and they are earnest Christian people. Mrs. Montgomery is a sister of Vice-Consul Gilbert, who has been at Nanking for some years. She is a graduate of Nebraska University, as her husband is, and is a woman of excellent training and earnestness of spirit. I feel confident Mr. Montgomery would work into our scheme. He would enter heartily into the missionary purpose of the enterprise, and the fact that he was pressed by the Red Cross at first to go to France for the reconstruction work after the war is only one indication of his fitness for the work contemplated at Nanking.

I have written him a proposal, opening up questions with a view to his going to Nanking for one or two years, if he could not go permanently.

I enclose the letter <sup>from</sup> Mr. Reisner, sent to Mr. Montgomery to give him an idea of the work required.

As ever yours,

JEW:R

Encl.

1002

The Board of Foreign Missions  
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York January 24th, 1919

OFFICE OF SECRETARY

The Rev. J. E. Williams, D.D.,  
Building.

My dear Jack,

It would be by all means well for you to take up with Dr. Atwater the question of his going to Nanking, making sure, however, that we have the work there that will satisfy him and that he would not be restless after finding out what the situation and opportunities were.

We ought not to do anything that would be unfair or ungenerous to the Canton Christian College in the matter of Dr. Hayes, and I would suggest your talking over Dr. Howard's suggestion with Mr. Grant, taking care, as Dr. Howard suggests, that his name should not be involved.

I enclose a note from Russell Carter with regard to payments to the University. Will you or he or I take up the matter further with the Baptist and Christian Boards? Please let me know if there is anything you would like me to do?

Very affectionately yours,

RES: C.



January 28th, 1919.

The Rev. J. E. Williams,  
Building.

My dear Jack,

I return herewith the letters from Dr. Bowen ~~and~~ Mr. Clemons and Mr. Montgomery which you were good enough to let me see, and which I have read with great interest. I can well believe that help is needed in the Agricultural Department when one compares the small force you have with the large company that Mr. Higginbottom has gathered in the Agricultural School at Allahabad. If the University can finance men for this department I should be heartily in favor of our getting them. Have you a requisition from the Board of Managers on the subject?

As to Mr. Montgomery's qualifications, no doubt we must make our choice between an older man with experience and a younger man without it, but with more years of service before him and with more promise of learning the language. I have always wondered why if an older man was wanted you did not take the man who had most admirable testimonials, and those with whom we corresponded several times in earlier years in Arizona or New Mexico. I have forgotten his name at the moment, but we could doubtless look up the papers again if you want us to revive the matter.

All that you say about Mr. and Mrs. Montgomery, however, is very good. Mr. Reisner's letter is certainly most favorable.

I had a talk yesterday with Dr. Barnes of the Presbyterian Hospital with reference to his going to Nanking or Hwai Yuen. Dr. Reed will be glad to arrange an interview with him for you. Dr. Garritt had a talk with him yesterday when he was here, and I also tried to set things fully before him.

With reference to Mr. Small, I don't know what we are to do to get out of the present situation. I hand you herewith the files on the subject, from which you will see that everything was made perfectly clear at the time through the correspondence with the China Council, with the Mission and with you personally, and it would appear also that the Board of Managers or the Board of Trustees, I am not sure which, in

1004

Dr. Williams- -2

October 1913 voted: "That Mr. Small be appointed for one year at the salary which he would have received if he had been retained at the Presbyterian Mission with the probability of renewing the contract at the end of the year." How in the face of all the actions that were taken and the correspondence that is contained in the accompanying folders the University could have drawn Mr. Small's salary from Mr. Myers or Mr. Myers have paid it, I do not understand. Mr. Carter's report that the total that has thus been paid by Mr. Myers without the Board's approval and in contravention of the actions and correspondence, is \$5232.56 up to April 1st, 1918. On what possible ground can I ask the Council to recommend to the Board that the Board assume this charge. If this mishap had occurred in connection with the Methodist Mission or the Baptist Mission I am afraid we should have had trouble. Of course we shall have none now, but it remains to be determined how this charge is to be met.

I had not known that the Lafayette Ave. Church had been meeting Mrs. Small's salary through all these years, and shall make inquiries as to just what the facts are in the matter.

Ever affectionately yours,



res/ms

1005

January 28th, 1919.

Mr. Speer  
Dr. Williams

Dear Friends:

I have today received from the Methodist Episcopal Board \$9,000. for a residence at Nanking for their doctor, and within the past two or three days have received from Dr. Allen C. Hutcheson a little over \$2,000. toward the \$5,000. which he has promised thru Dr. Williams for a residence.

Dr. Williams had asked me to hold in New York the last \$5500. received from the China Medical Board for Property and Equipment to repay the Trustees for the money paid by them to the Southern Baptist Board for Dr. Evans' residence. His request was made before we knew that Dr. Hutcheson was intending to remit to New York. I am, therefore, sending to Nanking the \$9,000. above and the \$5500. from the China Medical Board.

Very sincerely yours,

RC:M

Treasurer

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Feb. 1, 1919.

Dr. Orville Reed,

156 Fifth Ave., New York.

Dear Dr. Reed:

I find Miss Wang's note to you this morning. I do not expect to be in New York on Wednesday, the 5th, so could not meet Miss Wang at that time. Will you not raise the question with her whether she is the one I met at the Chinese Students' Club on Friday evening of last week, the 24th ult.?

If so, I was very favorably impressed with her personality and should like to know about her training in nursing. Would it not be well for you to have her fill in the regular blank as to her training, etc.?

I appreciate very much your sending the note to me.

Very cordially yours,

W:R

Encl.

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re - salary of Mrs. Small

February 4th, 1919.

Mr. Speer  
Dr. Williams

Dear Friends:

Yesterday's mail brought a further check from Dr. Hutcheson of \$1,000. This makes a total of \$4,116.81 on account of Dr. Evans' residence, for which we had remitted from the general treasury to the Southern Baptist Board \$5,923.96.

From Mrs. Halsey L. Wood's letter it appears that the Auxiliary of the Lafayette Church of Buffalo has paid \$200. in the fiscal year 1915-16, \$400. in the year 1916-17, and \$400. in the year 1917-18 towards Mrs. Alexander G. Small's salary at Nanking. As Mr. Speer feels that it would be unwise to raise any question with the Auxiliary of the Buffalo Church regarding the assignment of Mrs. Small's salary to them to date, the Presbyterian Board will assume this expenditure on account of Mr. and Mrs. Small's salary at Nanking reducing the obligation of the University of Nanking to the Presbyterian Church by this amount, namely, from \$5,232.56 to \$4,232.56.

Mrs. Halsey L. Wood has been advised that the New York Women's Board is now to assign some other missionary to the Auxiliary of the Lafayette Avenue Church beginning with this fiscal year 1918-19 if possible.

Very sincerely yours,

HC:M

Treasurer

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The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue

OFFICE OF SECRETARY

New York

February 4th, 1919

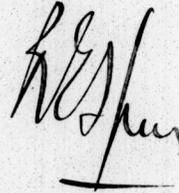
The Rev. J. E. Williams, D.D.,  
25 Madison Avenue,  
New York City.

My dear Jack,

I think you will be interested in the enclosed  
letter from Mr. Bullock. When you have read it, will you  
please give it to Dr. Brown and ask him to send it on to the  
Filing Department.

Very affectionately yours,

RES:C.



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Room 1926, 25 Madison Ave., N. Y. C.

February 7, 1919.

Dr. Robert E. Speer,  
156 Fifth Avenue,  
New York.

Dear Robert:

I was very pleased to be privileged to read Mr. Bullock's letter and I greatly rejoice in the opportunity that is being opened to them in Peking. I feel certain he will do excellent work in promoting the idea of a cooperative Normal School. His further training in America should have added to his equipment greatly. It is a relief and a joy to Mrs. Williams and me to know that they are so happily settled.

You inquire in your letter of January 28th whether the Board of Managers have a requisition for additional men on the Agriculture Department. They have asked for an additional man in Agriculture to carry on the outside work, also a botanist specially trained in plant pathology for teaching in the department, but without funds secured on the field to provide for their support, the hope being entertained that additional funds could be secured in America. From the letters of Mr. Corey and Theodore Macklin there is now the possibility of securing him for the agricultural work. He will be a splendid man for it and could go out as a regular appointee under the Christian Mission, as they have still a vacancy on the College faculty since Mr. Meigs' vacancy had never been filled, and with the return home of Mr. Settlemeyer there was a further vacancy which has been filled by the appointment of Mr. and Mrs. Marx. I do not think we could do better than to secure Theodore Macklin for this work. There is the further possibility of additional funds for an agriculturist being provided by the Cotton Guild, and one also by the Silk Guild, but those negotiations have not yet taken form that would warrant our engaging the men.

If Mr. Montgomery would consider going for a short time I shall take up with Dr. Franklin and the Baptist Board the question of their supporting him in the University, since, with the retirement of Dr. Brown their regular quota of three foreign teachers, namely, a doctor, Mr. Keen and Mr. Moss, was reduced, and while they would not care to continue a doctor on the staff, I should expect them to be willing to consider the appointment of a regular teacher to the University in his place. This I could take up in personal conference with Dr. Franklin. Or, we might raise the question of the Methodist Board carrying the Montgomerys' salary for a time in the place of Mr. and Mrs. Thomson.

Dr. Robert K. Speer.

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I do hope we can secure either Dr. Atwater or Dr. Barnes for Nanking. DuBois and Alice Morris have talked over with me the situation at Hwai-puen, which they feel very keenly. I feel sure that Dr. Barnes will be an excellent missionary. He was a Volunteer before he studied medicine. The purpose of Christian work is the dominant purpose of his life and he has had the best of medical training.

I am enclosing a copy of a letter I have written to Mr. Carter that has bearing on Mr. and Mrs. Small. I will return to your office the files of the correspondence.

As ever,

Very affectionately yours,

Encl.

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February 18, 1919.

Mr. Dwight H. Day,  
156 Fifth Avenue, New York.

My dear Dwight:

You will be interested in this report of D. Y. Lin giving some suggestions for the development of forestry education in the University of Nanking.

D. Y. Lin is an alumnus of Yale, very highly thought of by Professor Toumey, head of the Forestry School there. He has also met Mr. Pinchot. You will see how he feels about Yale undertaking to develop a separate school at Changsha. You know how difficult it is for them to carry their present budget of the big hospital with the High School and College. Net result of undertaking of Forestry School would be a long drawn out struggle, deflecting from the Forestry School at Nanking the interest that might naturally go there from Yale, as not only Lin, but Weisner, is a Yale alumnus. Yale would have in the Forestry School at Nanking now, judging by the personnel on the faculty, double the interest they have at Changsha.

Lin's suggestions impressed me as carefully considered and practical. I expect sometime to talk the matter over with Professor Toumey and Dr. Wilder of New Haven. You will be interested in the matter from the Yale side and from the side of the Forestry School at Nanking.

Cordially yours,

Encl.

W:R

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February 18, 1919.

Rev. Robert E. Speer, D.D.,  
156 Fifth Avenue,  
New York.

Dear Robert:

I took in Mr. Chwen Yung Wang to see you this morning hoping he could meet you. Mr. Wang is a son of the first Christian woman in Nanking. His mother, Mrs. Wang, was with Mrs. Abby soon after her entrance to Nanking. She later became a bible woman and has continued in that capacity, doing most faithful work up to the present time. Mr. Wang graduated from College four years ago with a very good record, and since that has been engaged in evangelistic work at Nanking. He has agreed to go to France for a year's work under the Y.M.C.A. for the Chinese Labor Battalions. After that he hopes to spend a couple of years in study here, and if he can be more effectively fitted for the work, it is his hope to go back into the work of the Mission.

I am enclosing the last letters that have come from Mr. Bowen, also resumé of his remarks to the Alumni Association. You will see by his letter of Jan. 10th that he did not feel ready to ask the Military Governor for the funds to help out on the land. I felt quite certain the Governor would respond if the case were put to him by Mr. Wen. However, that matter could not be more pressed from this side, and Mr. Bowen will take it up again as he has opportunity.

You will see how encouragingly the Alumni have responded to the suggestion that they undertake something more for the University. I had written Mr. Bowen that I thought it was necessary that more should be undertaken in help of the University in China.

You will note also that President Bowen has thought it best to move to undertake payment for the Ing land. This will tie up funds again but I still hope I may be successful in getting some relief from this side. I had written Mr. Swasey and later, in a conference with him at the Engineers Club in New York, I showed him President Bowen's cable and pointed out the necessity for our enterprise of securing this land. He, however, was absolutely non-committal upon the matter, although I am sure he felt the danger of losing the land.

1013

Dr. Speer.

-2-

You will note how President Bowen has felt about charging our house rent up against the University. I have felt the delinquency of the situation of more being provided for me than for the regular members of the staff.

You will see how desperately President Bowen feels about the financial situation. I hope that when he learns of the action taken by the Trustees at their meeting and hears the reports of what the co-operating Boards are doing he will feel differently.

Very affectionately yours,

W:R

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**The Board of Foreign Missions**  
**of the**  
**Presbyterian Church in the U. S. A.**  
**156 Fifth Avenue**  
**New York**

DWIGHT H. DAY  
 TREASURER  
 RUSSELL CARTER  
 ASSISTANT TREASURER

D-C

February 24th, 1919.

Rev. John E. Williams,  
 156 Fifth Ave.,  
 Building.

My dear Jack:-

I have been greatly interested in the paper by Mr. D. Y. Lin on China's Forestry Problem. When in New Haven last Friday I spoke to Mr. Amos P. Wilder regarding forestry at Changsha and he said that he did not think there was any cause for alarm on the part of Nanking because of any activity along this line at Changsha. He said they were not able to do anything along this line just now from a financial standpoint. Certainly Mr. Lin has prepared a very good statement regarding just what the needs are and I do hope the man can be helped. I am very much inclined to send one of these copies of Mr. Lin's article to Professor J. W. Toumey of the Forestry School of Yale University. Perhaps you could do so, or if you prefer to have me do it and will send me another copy, I will be glad to forward it asking Professor Toumey about the matter and whether they cannot put their energies in with us at Nanking where this splendid work has been started.

With all good wishes, I am,

Very faithfully yours,

*Dwight H. Day*  
 Treasurer.

COPY

Feb. 26, 1919.

Dr. Robert E. Speer,  
New York, N.Y.

My dear Dr. Speer:

I am writing you with reference to extra obligations which we have been asked to assume in connection with the financing of the University of Nanking. My letter is an answer to various communications that have been received lately.

We note the action of the Board of Trustees asking that the various Mission Boards grant a rate of two for one on their regular appropriations to the University, and that this rate be made retroactive beginning as of April 1st, 1917. While we can understand fully the difficulty under which the University must have been laboring because of adverse exchange rates, we do not understand why attention was not called to this at the time the deficit began accumulating. Our own Board each year appropriates for the various fields clear beyond the limit of expected receipts for that particular year. Under the circumstances we do not see how it is possible for us during the current year to appropriate sufficient funds to make all our remittances from April 1st, 1917, on the basis of two to one. Our Executive Committee passed a resolution that we grant the request for a rate of two to one from October 1st, 1918, which is the beginning of our missionary year. At the present rate of exchange, this involves an approximate increase in this year's appropriation for the University of \$5,000.00, which it will be necessary for us to borrow. We will send a check immediately for the amount due, which has accumulated since October 1st, 1918, if you will advise on what rate of exchange it should be figured. We send our remittances quarterly, and, therefore, two remittances have been sent since October 1st. Shall we figure them at the rate which prevailed at the time remittances were made? In this connection may we also call your attention to the fact that we have formally acknowledged our obligation to pay \$40,000. eventually toward the endowment fund, and that we are to pay 5% interest on this amount from January 1st, 1919, until the principal is paid. This involves an additional \$2,000 a year to the University, all of which more than doubles the amount we have been sending.

With reference to the request that we furnish the money for one of the two residences purchased last year, will say that it has never been clear to us that we were under obligations to furnish a residence for our physician at Nanking. Our Mission, also, does not seem to be clear upon this point. May we say that even should it be evident that we are under such an obligation, we do not feel that these two residences should have cost \$24,000. Mex., regardless of the explanation which was made with regard to unreliable contractors. We do not see why any one of our Mission Boards should be called upon to make good to the University an excess cost that may have been occasioned by the poor business arrangement or judgment of some individual. We have no missionary residence on the field that has cost as much as indicated, and recently, even under present adverse conditions, have granted only \$4,000 gold for residences.

Sincerely yours,  
S. J. Corey (SGD)

1016

March 4, 1919.

Mr. Dwight H. Day,

156 Fifth Ave., New York.

Dear Dwight:

I hand you herewith two copies of President Bowen's Report, with the section on agriculture and forestry specially marked, which will give you the data you desire in regard to that development. I think Professor Williams will realize that, with 200 students enrolled in Junior and Senior College in Agriculture and Forestry, coming from fourteen out of <sup>the</sup> eighteen provinces, with grants made from Peking and for scholarships by governors of distant provinces, with the backing of the Forestry Fund of China and the Cotton Guild and the Silk Guild, notwithstanding the political chaos as far as the Peking Government is concerned, the University has achieved a national position, and that Dr. Lin's judgment that it has the place in relation to China which Yale held in forestry development in the U.S. is sustained by the facts.

I do appreciate greatly what you are doing to help us on this side.

As ever affectionately yours,

Encl.

1017

March 11, 1919.

Mr. Robert E. Speer,  
156 Fifth Avenue, New York.

My dear Robert:

I have looked up the minutes of the Board of Managers, together with the correspondence, in order to give you the data that may be used in reply to Rev. S. J. Corey's letter of February 26th.

Replying first to his question: "we do not understand why attention was not called to this at the time the deficit began accumulating." In the meeting of the Board of Managers of Jan. 12, 1917, the following action was taken: "It was also moved and carried that we sanction the acts of the Treasurer in paying the salaries of teachers paid in gold at the rate of two for one during the last three months."

Also: "On motion of E. C. Lobenstine, it was also agreed that the Board of Managers request the authority from the Board of Trustees to pay all gold salaries to its staff at a minimum guaranteed rate of two for one, beginning with January 1, 1917."

Further motion: "On motion of E. C. Lobenstine, it was agreed that it be the sense of this meeting that the Board of Managers is convinced that a special emergency grant will be necessary in order to enable the University to carry on its work during the coming year without serious loss, and that we instruct the Executive Committee to use every effort, both with the Board of Trustees and with the co-operating Societies, to secure such a grant."

I do not know that you would care to use any quotation from my letter to you, such as the one under date of Feb. 12, 1917, in which I wrote as follows: "One of our most pressing questions, as you will note in the minutes of the Managers' Meeting, is this question of exchange. Our Board has generously provided the two for one; the Methodist and Baptist Boards are hoping to do the same. Whether they have done so you will know better. It was decided that in case three Boards should agree to do so the University should pay its foreign salaries here on the basis of two for one. At present these salaries are:

President Bowen and family	\$1,750.
The Reisners	1,150.
Miss Purcell	600.
Miss Warner (Hospital)	600.
Miss Walker	600.
Mr. Owen	600.
Miss Taylor	600.

"This is a considerable block of our annual grant, no less than \$5,300 (gold) a year; manifestly we cannot pay two for one, though this has been the basis of all our budget, until authorized by the Board of Trustees, and the resources secured. All Chinese salaries are paid in Mexican and this means another large deficit at the end of the year on exchange. As we had to convert a great deal of gold on building as well as annual revenue at very much below two for one, we are already feeling some of the frightfulness of war. We cannot go through the year without special emergency effort for additional funds, unless the Boards making their annual grants are willing to make them in Mexican at the rate of two for one. We are in no position to make an effective direct appeal to supplement funds for exchange, from Nanking. It is wholly a war condition and the appeal can be legitimately and directly put on that basis. I feel very strongly that we should pay our salaries here on the basis of two for one. The cost on every line of clothing, of food and supplies of all sorts, is increasing with the war conditions and if the amount of money available to meet these conditions must be reduced by the present rate of exchange, about 1.58, it will be apparent that the old basis of the living of the missionaries here has got to be entirely changed. These considerations should be brought before the Trustees at an early date."

There is another argument by implication, although the quotation from my letter recognized that it would not be adequate without formal authorization of the Trustees, and that is that the Trustees, by approving our budget of the University on the basis of two for one, authorized expenditures upon that basis and would to a degree have a responsibility to meet that obligation, as they evidently did feel in undertaking the deficit at their meeting of December 6th, 1918. The University is on practically the same basis as the different missions or societies, and there would be the same reason for paying to the University at the rate of two for one that there would be in any Board's providing for its own missionaries and mission work upon that basis.

The question of endowment raised in connection with their undertaking to pay 4% on the \$40,000 from Jan. 1st, has other bearings as well. I am enclosing for a reminder a copy of the letter given me, signed by Mr. A. E. Cory, after conference with the officers of the Foreign Christian Mission Society in 1912. I don't think that question should come into our discussion of making up the deficit, as it could lead to no satisfactory result on either side.

The answer to his position in regard to the house would be very much on the lines of the discussion in the Board of Trustees meeting when the matter was under consideration. It is much

to be regretted that Mr. Corey or other members of their Board were not present at that meeting of Trustees. Dr. North raised the question in the same way and it was fully discussed. He was not satisfied as to the legal requirement of providing a house, although he recognized as Mr. Sarvis did, the requirement upon the basis of union in the East China Medical School of providing a residence for the doctor. If the mission could do this with other residences, that might be fulfilling the letter of the agreement. But since all residences of the Methodist and the Disciples Mission were being occupied by their other missionaries, it was not practicable to provide living quarters in other houses of the mission. When it was pointed out to Dr. North that Dr. Perkins had to live, not in a mission house but in a house belonging to the University, he saw the force of the argument. The real convincing argument, however, was that the University was in straits. These two houses had to be purchased. Funds must be provided. There was more reason to expect that they would be provided by Methodist and Disciple Boards, who had no houses for their doctors on the medical staff. I hoped that the argument of the financial emergency would carry the Disciples Board, as it evidently did the Methodist Board. The circumstances under which both of these houses were built were exceedingly trying, since Mr. Bowen and the administration's hands were forced in a way by very obstreperous people who were determined to do things in their own way, against the judgment of President Bowen and the Board of Managers. The Trustees' plan, although I had not anticipated their taking action in that way, seemed to be the best method of winding up that trying episode.

I sympathize heartily with the feeling of the Disciples Board that the two residences should not have cost \$24,000 Mexican, but as far as we could learn, they did cost that amount and more, and that is the amount the University was compelled to pay for them.

Mr. A. E. Cory is coming on to New York next week and I hope to talk over the situation with him and see if he cannot help on the lines of finding the funds especially.

I fear I have not reinforced the argument as made at the meeting of the Trustees in December.

Dickie had a fine time at the Aeroplane Show and he was anxious that you should know, for the sake of William, that the show goes on through Saturday.

As ever, affectionately yours,

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25 Madison Avenue

March 15, 1919.

Mr. Dwight H. Day,  
156 Fifth Avenue,  
New York.

Dear Dwight:

Thank you very much for the reply letter from Professor Toumey. You have done a real service in securing these frank replies from the men at Yale, for thereby we know just where we stand. He pays Lin a very high compliment in saying that "Mr. Lin, in my judgment, is the biggest force in forestry in China today. He stands far above anyone else as a pioneer "in making forestry possible in China", and we are glad to have such a compliment to one of our men. The Chinese, such as Chang Chien, who is one of the outstanding leaders in China most interested in those problems, would estimate what Beilie has done far higher than Lin's work, and he possibly knows a good deal more of what has been achieved in the minds of the Chinese than Professor Toumey.

Lin is a good man and we must back him in the work. My next move will be to try to get Gifford Pinchot or Amos Pinchot back of his salary. I had a conference with Gifford Pinchot in Washington when we were beginning the work and Reisner was just engaged to go over. If we could get him to take up Lin's support as a Yale man at Nanking, we would be greatly strengthened. I am writing to Professor Baker, of the Forestry School at Syracuse, and will develop the interest that he used to have in the work at Nanking. We will not be rivals of Changsha but there will be every advantage in developing the lead which we have in forestry in China.

As ever,

Affectionately,

W:R

1021

The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York

CANDIDATE DEPARTMENT  
REV. STANLEY WHITE, D.D. SECRETARY  
REV. ORVILLE REED, Ph. D. ASSISTANT SECRETARY

March 17, 1919

Dr. J.E. Williams,  
25 Madison Avenue,  
New York City

Dear Dr. Williams:-

The enclosed letter has just come in from Mr. Karl M. Gordon. I showed it to Dr. Halsey and he thought it might be well for you to look it over and give us your opinion as to how I should advise this young man. Will you help me to answer his questions.

Please return the letter at your convenience.

Cordially yours,

*Orville Reed*

OR: IO  
(Enclosure)  
Letter from  
Karl M. Gordon

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25 Madison Avenue

March 18, 1919.

Rev. Orville Reed, D.D.,  
156 Fifth Avenue, New York.

Dear Dr. Reed:

Your letter of the 17th enclosing letter from Karl M. Gordon just received. I don't know from Mr. Gordon's letter how his eleven years' residence in China was spent, and how available his practical experiences would be for any work that we might have at the University. Mr. Bailie's work in Manchuria would be very important if he were there to engage in the work. However, I don't know whether Mr. Bailie has funds with which he could pay travel for any one to go from the United States to Manchuria. The University has no funds whatsoever for use in that way, so that it would be advisable for Mr. Gordon to correspond directly with Mr. Bailie, with the understanding that no resources of the University of Nanking are available for the enterprise other than such support as has been extended to Mr. Bailie personally. A man in command of the language, with experience in getting along with the Chinese, can get employment easily in China at this time, either with Government schools or with business firms.

Hoping this answers your question, I am,

Most cordially yours,

Encl.

1023

**The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.**

156 Fifth Avenue

New York

March 20, 1919.

CANDIDATE DEPARTMENT  
REV. STANLEY WHITE, D.D. SECRETARY  
REV. ORVILLE REED, Ph.D. ASSISTANT SECRETARY

Dr. J. E. Williams,  
Vice Pres. Nanking University,  
25 Madison Avenue,  
New York City.

My dear Dr. Williams,

I thank you for your note of March 18th and the return of Mr. Gordon's letter. I will write to him accordingly.

No doubt you are well acquainted with Mr. Huie Kin? Miss Silver was in the other day and seemed greatly exercised over the fact that we are not securing any of Huie Kin's daughters for service on the foreign field. She says that one is married to a man who has gone to Changsha in the Yale work; another has gone into Y.W. work and the third daughter graduates from Teachers College in June and the Y.W. are after her.

I believe Miss Morton has written her and Miss Silver favors our securing her services in trying to get her to the field.

Please tell me what you think about it, or better still take the matter up yourself with Huie Kin if you think we should go in aggressively and try to secure this daughter. Miss Silver seems to think that we are not improving our opportunities in this regard.

I have another Chinese question in which perhaps you could help. Something more than two years ago we were in correspondence with a Chinese woman doctor, Miss Hie Ding Lin, M.A., M.D., a Chinese pastor's daughter from Foochow, granddaughter of the once Viceroy of Canton, educated at Foochow College, at Forest Park University, St. Louis and the Medical School of the University of Illinois, graduating in 1915; also at the Moody Bible Institute in 1916. The Woman's Board in Chicago were deeply interested in Dr. Lin and recommended her for a contract position at Hackett Medical College for a short term. Her testimonials from a number of doctors and others were unusually good and I was gathering the papers as an experiment, since I felt we ought not to lose the services of these splendid young Chinese educated in America, and who would be so valuable in our work in China. Then word came that the doctor's mother was down with tuberculosis and that she must leave immediately for China. Since then I have not heard from her or of her and am wondering if I might again get into communication

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Dr. Williams -2-

with her. Can you aid me in this? If so I shall be gratified.

With kind regards

Cordially yours,

*Orville Reed*

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March 24, 1919.

Dr. Orville Reed,  
156 Fifth Avenue, New York.

Dear Dr. Reed:

Yours of March 20th just received. Rev. Huie Kin was present in the West End Church where I spoke yesterday morning. He has been a very dear friend of mine and I am sure that his daughters would be splendidly equipped for work in China. They were brought up in an earnest Christian home and their interest in China has always been maintained. We tried our best to get Mr. Chang and the oldest daughter on our staff at Nanking, but Yale was determined then to develop a Forestry School at Changsha. They would undoubtedly have the finest preparation for work in China. Rev. Huie Kin has entertained in his own home men like Sun Yat-Sen, Wuting-Fang, Wang Chong-Hui, who drafted the first Constitution. He also met Lu Cheng-Hsiang when here, and C. T. Wang. So they would go to the field with the prestige of an acquaintance with outstanding Chinese leaders, which would greatly help them with their work in China.

I realize that the policy of our Board has not been to employ Chinese as missionaries, and in some ways it would be simpler if they were not employed. On the other hand, a body of foreign missionaries meeting together in conference over the problems of mission often greatly need a Chinese present who can voice the community point of view and help direct the thinking of the mission. Missions are very much inclined to base their thinking on experiences that were good five or ten years ago, and are very slow in catching up with the trend of the thinking of the Chinese.

I met Dr. Lin, of whom you speak, in Nanking on her way to Canton. At that time our university staff was just being worked out and her success in China was not yet demonstrated, so were not prepared to take her as a doctor on our staff. Moreover the proposition was not open to us as her plans were settled to go to Canton. I certainly think it would be wise for our Board to keep in touch with Rev. and Mrs. Huie Kin and wherever possible engage their children in the work.

Very cordially,

1026



April 8, 1919.

Mr. Robert E. Speer,  
156 Fifth Avenue,  
New York.

My dear Robert:

I am enclosing herewith letters and papers of Mr. Paul DeWitt Twinem. We must have a man to teach mathematics in order to carry on the work of the college. Dr. Downey did the work when with us. Since that Mr. Roys has been trying to carry it with his physics. We have one man in particular, Mr. Cha Chien, in the senior class who has not completed his course, who has exceptional ability in mathematics, but it would not be practicable to have him handle the college students before graduation and the volume of teaching of mathematics cannot be compassed by one teacher. My idea is to have Mr. Twinem go out on a short term to meet the immediate need. He would go as a single man and my hope was that his interest in the direct work of the missions would be developed by his experience on the field. We should not want a man teaching even mathematics who had not a developed missionary purpose. Mr. Twinem also would exert a great deal of influence in a personal way upon the student body through his athletics as well as his class room work. He would seem to me to be a very good investment for the University at this time.

Ever affectionately yours,

Encl.

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信義中學

April 11th, 1919.

NORWEGIAN MISSIONARY SOCIETY

THE MIDDLE SCHOOL,  
YI-YANG, HUNAN. China



My dear Mr. Speer,

One of the missionaries of this Society, Rev. Arthur Hertzberg, is passing through the United States on his way home to Norway, and as he knows us one in New York, I should like to have him come in touch with the Presbyterian Board's offices & work there, so that if he needs any help or advice, he will know where to turn. Do Dr. White, the Hunan Secretary,

in away, I am taking the liberty of sending this  
letter of introduction to you or some other of the  
Board Secretaries, who perhaps may have an  
opportunity to be of some assistance to him in a  
strange city.

With warmest greetings to Mrs. Speer, believe me

Very sincerely yours,

Kathrina Van Wageman Bugge.

(Mrs. Steu Bugge)

Frank Price's letter

John

April 19th, 1919

My dear Jack,

I return herewith the copy of Abram Corey's letter of October 22, 1912 to you together with a copy of my letter of April 19, to Stephen Corey, in answer to his of February 26th.

I enclose also for your files a copy of a letter which I have just written to Mr. Severance.

I return also Stuart's letter of February 13th and also A. Hays's letter and also Mr. <sup>Ray</sup> Ray's letter of February 13th. I am afraid that Leighton Stuart will be shaken in his acceptance of Peking when he hears of Dr. Garritt's condition. Have we any word from him or from Dr. Price or from anyone else in Nanking with regard to the Theological situation there or are they leaving the responsibility for thinking that out to Dr. Garritt here, who now, of course, must lay the whole problem aside.

I enclose a letter from Frank Price. Please let me have your judgment with regard to this.

I do not think we have any application from Gardner Teasbury, have we? And one is a little fearful about taking that whole situation in our hands without some word from the men in Nanking as to just what the program is to be in the light of the withdrawal of Frank Price from the seminary and the disability of Dr. Garritt. Dr. North did not allow himself to be stampeded at the meeting of the Peking University Trustees last week, when it was proposed to throw all the eggs of higher theological education in China into the Peking basket. I think it may be well for you and Dr. North and me to have a little talk over the subject soon.

Have you heard anything of the employment at Nanking of a Miss Miller, who went out to Japan last year to be married, but who did not marry and subsequently went on to China, and who, her father tells me, is now employed in the University?

Very affectionately yours,

R. R. Speer

1030

COPY

156 Fifth Avenue, New York.  
April 19th, 1919.

The Rev. S. J. Corey D.D.,  
Box 884, Cincinnati, O.

My dear Dr. Corey:-

I have been very remiss in writing you with regard to the affairs of Nanking University, about which you wrote me some time ago. I do not wonder at all that you are feeling the pressure of the load. We feel it very distinctly ourselves, and with us it is intensified because we are involved in so many of these union institutions. I presume I could count up at least 30 union institutions of higher education in which we are sharing responsibility. It means a heavy and ever increasing burden. At the same time I suppose that it is just what we are here for to take on these burdens and to do our best to increase them, taking care only to act as wise trustees and to make the resources given to us accomplish the greatest possible measure of good.

With regard to the difficulty on account of exchange, I am afraid we shall have to recognize that the Board of Managers of the University brought this to our attention early enough. At their meeting on January 12, 1917, the following action was taken:

"It was also moved and carried that we sanction the acts of the Treasurer in paying the salaries of teachers paid in gold at the rate of two for one during the last three months."

Also: "On motion of E. C. Lobenstine, it was also agreed that the Board of Managers request the authority from the Board of Trustees to pay all gold salaries to its staff at a minimum rate of two for one, beginning with January 1, 1917."

Further motion: "On motion of E. C. Lobenstine, it was agreed that it be the sense of this meeting that the Board of Managers is convinced that a special emergency grant will be necessary in order to enable the University to carry on its work during the coming year without serious loss, and that we instruct the Executive Committee to use every effort, both with the Board of Trustees and with the co-operating Societies to secure such a grant."

Under date of February 12, 1917, Dr. Williams wrote me:

"One of our most pressing questions, as you will note in the Minutes of the Managers' meeting, is this question of exchange. Our Board has generously provided the two for one; the Methodist and Baptist Boards are hoping to do the same. Whether they have done so you will know better. It was decided that in case three Boards should agree to do so the University should pay its foreign salaries here on the basis of two for one. At present these salaries are:

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Rev. S. J. Corey, #2

President Bowen and family.	\$1,750.
The Reisners	1,150.
Miss Purcell	600.
Miss Warner (Hospital)	600.
Miss Walker "	600.
Mr. Owen,	600.
Miss Taylor	600.

"This is a considerable block of our annual grant, no less than \$3,500. (gold) a year; manifestly we cannot pay two for one, though this has been the basis of all our budget, until authorized by the Board of Trustees, and the resources secured. All Chinese salaries are paid in Mexican and this means another large deficit at the end of the year on exchange. As we had to convert a great deal of gold on building as well as annual revenue at very much below two for one, we are already reeling some of the frightfulness of war. We can not go through the year without special emergency effort for additional funds, unless the Boards making their annual grants are willing to make them in Mexican at the rate of two for one. We are in no position to make an effective direct appeal to supplement funds for exchange, from Nanking. It is wholly a war condition, and the appeal can be legitimately and directly put on that basis? I feel very strongly that we should pay our salaries here on the basis of two for one. The cost on every line of clothing, of food and supplies of all sorts, is increasing with the war conditions and if the amount of money available to meet these conditions must be reduced by the present rate of exchange, about 1.58, it will be apparent that the old basis of the living of the missionaries here has got to be entirely changed. These considerations should be brought before the Trustees at an early date."

The Minutes of the Board of Managers are always sent to your office, are they not, from Nanking, either directly by the University or by your own missionaries who are members of the Board. We always receive a copy here, either from the University or from our missionary representatives on the Board of Managers. The whole matter came before the Trustees here, and we did our best to see some way out, but could not do otherwise than at the last was done, namely, to ask the cooperating Boards to care for the exchange deficit in their payment to the University, just as they were doing in their payments for their own work and the reason the year 1917 was indicated was because that was the year on which we had a full and financial statement on the basis of which we could calculate just what our additional payment would need to be.

It is most generous of your Board to have made provision at the exchange rate of two to one from October, 1918. I am asking Mr. Carter, the Treasurer of the Trustees, to report to you in accordance with your request just what the amount would be.

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Rev. S. J. Corey, 3.

I need not tell you how greatly the University appreciated the formal acknowledgment of the endowment obligation of \$40,000. at 5% interest from January 1st until the principal is paid. The University has rejoiced in this ever since the inception of this generous plan seven years ago, when Mr. Abram Corey wrote as follows, under date of October 22, 1912:

"I am writing you today regarding the part of the Disciples of Christ are to have in the fund which is being raised for the University of Nanking.

The good people of Pittsburgh and vicinity have it in their heart to guarantee a building which is to be scientific and medical combined, or could be the new hospital which you have in mind, if it is desired. These pledges are payable within five years, and some of the funds will be available long before that time.

In addition to that, our Mission in China has asked that we raise a fund of \$40,000 for the endowment of the chair of religious instruction in the University.

A pledge of \$10,000 has been made on this by Mrs. Ella G. Mirrison of Denver. We feel it is impossible to include the other \$30,000 in that campaign, and in a reasonable time you can be assured of it being available for the University."

The other and most natural inquiry in your letter related to the missionary residence at Nanking. I wish you could have been present at the meeting of the Trustees when there was a long discussion on that whole subject. Dr. North raised the question then in the same form in which it has ~~been~~ presented itself to you and it was fully discussed. He was not satisfied as to the legal or moral requirement of providing a house for the residence for the physician whom each of the cooperating boards was bound to provide under our agreements, although he recognized as Mr. Sarvis did the practical requirement on the basis of the original union in the East China Medical School of each Board providing a residence for its doctor. If each Mission already had residences enough so that it could take care of its doctor or if it could house him with some other of its missionary families, that would seem to care for the matter. But since all the residences of the Methodist and the Disciples Missions are being occupied by their other missionaries, it threw on the University the necessity of housing their doctors. When it was pointed out to Dr. North that Dr. Perkins had to live not in a mission house but in a house belonging to the University, he saw the force of the argument and recognized that it was not quite equitable for example that a Presbyterian Mission should supply a doctor and his residence while the Methodist Mission supplies only a doctor leaving the residence for him upon the University. Dr. Williams' note on the action which the Trustees took, accordingly, was as follows:

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Rev. S. J. Corey, #4.

"The real convincing argument, however, was that the University was in straits. These two houses had to be purchased. Funds must be provided. There was more reason to expect that they would be provided by Methodist and Disciple Boards, who had no houses for their doctors on the medical staff. I hoped that the argument of the financial emergency would carry the Disciples Board, as it evidently did the Methodist Board. The circumstances under which both of these houses were built were exceedingly trying, since Mr. Bowen's and the administration's hands were forced in a way by very obstreperous people who were determined to do things in their own way against the judgment of President Bowen and the Board of Managers. The Trustees' plan, although I had not anticipated their taking action in that way, seemed to be the best method of winding up that trying episode.

"I sympathize heartily with the feeling of the Disciples Board that the two residences should not have cost \$24,000. Mexican, but as far as we could learn, they did cost that amount and more, and that is the amount the University was compelled to pay for them.

"Mr. A. E. Cory is coming on to New York next week and I hope to talk over the situation with him and see if he can not help on the lines of finding funds especially."

Dr. Williams is away just now and I am not sure whether he saw Mr. Abram E. Cory or not.

If everything is not clear, please do not hesitate to say so. Our only hope in these cooperative undertakings is that we must deal with one another with absolute candor.

With warm regards,

Your sincere friend,

Robert E. Speer

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April 29, 1919.

Mr. Robert E. Speer,  
156 Fifth Avenue, New York/

Dear Robert:-

Your letter of April 19th received, together with copies of your letters to Mr. John Severance and Rev. S. J. Corey. I appreciate deeply your writing to Mr. John Severance so frankly about the Central Building. I hope your argument will convince him of the necessity of carrying through this building at the earliest date. It is right that he should realize how seriously our whole enterprise is being held up by the need of this building. I feel sure that if they can undertake the additional funds it will not only mean an immediate relief to the men there, but will greatly reassure them that the whole enterprise is going forward.

I hope that the very clear statement that you prepared for Mr. Corey may lead their Board to reconsider the whole question of the residence and the additional grant.

When the action was taken by their Board Dr. Archibald McLean was not present. At a later meeting in New York with him and Abe Cory and myself, I went over all the arguments and I felt that he was fully convinced and persuaded that their Board should stand by the University in its requests.

When I first learned of Leighton Stuart's conditions in regard to going to Peking, it was my hope that he would be open to reconsider the situation if he knew that Dr. Garritt was unable to return. I have not heard from him further on that line.

I am very pleased to learn that Dr. North did not allow himself to be stampeded at the meeting of the Peking University Trustees when it was proposed to throw all the eggs of higher theological education in China into the Peking basket. There will be far more men prepared for an advanced theological course in East Central China than in the vicinity of Peking. The economic and social conditions which they will need to deal with in Central China will be quite different from North China. All of the mission colleges in Central China have developed college education with the avowed purpose of training leaders for the Church, and unless such an advanced course is provided they will feel a sense of defeat in the very purpose for which they founded the schools. The ~~country~~ of the China Medical Board, in undertaking to support three or four medical schools for advanced medical science, when there was no demand to speak of on the part of the Chinese - either students in America or in China - for such courses, should not weaken the faith of the mission Boards and missions in their peculiar job of developing Christian leaders for

Mr. Robert E. Speer.

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the Church. And all of their schools were originally designed to prepare men for that training.

I appreciate the delicacy of seeming to do anything in advance of the men on the field. When Dr. Garritt was able to attend to matters, the basis of action was perfectly clear. Now that he must lay aside the problem the whole situation will require careful thought. I shall welcome most heartily an opportunity of conference with you and Dr. North and hope we can arrange it upon your return from Cleveland.

When in Chicago I learned of Miss Miller's engagement at Nanking. I find in Pres. Bowen's letter of February 17th the following: "We have engaged Miss Winnifred F. Miller, daughter of Dean Miller of Chicago University, to teach English chiefly in the primary school. We learned of her through the Smalls who had met her at the Brockmans in Korea. She is here for a year at least. We thought we had better take her while we could get her, in view of the fact that Miss Clark, Miss Johnson and Miss Braasted are all three going home this summer. Of course Miss Pierce will be leaving, too, and only Miss Wixon and Miss Taylor are in sight." Only today I have understood that Miss Miller went to the field expecting to marry Mr. Hicks of Tokyo. I have nothing further from Mr. Bowen in regard to her than the quotation above.

If Gardiner Tewksbury has not a regular application on file with our Board, he is prepared to make one and there would be no question with the men on the field of his returning to the Seminary, since they were all so strong in their desire to have him.

Gardiner is going to study with Dr. White in the Bible School this summer and I am trying to arrange that he identify himself with the life of one of the churches in the city while studying here. There is no small peril, I am persuaded, to the men in spending all their time in study at Union without some definite responsibility for personal work or work in connection with the church.

Very affectionately yours,

P. S. While at Boston I met Dr. Leroy Parkins at Peter Bent Brigham Hospital. He is a member of the Methodist Church and would make a fine man for us at Nanking. Dr. Adrian Taylor assured me. He felt that, financially, he could not afford to go out until he had cleared off some obligations here, and he wants another year at the hospital there.

I was in touch with Dr. Finney at Baltimore but found that Dr. Adrian Taylor had closer touch with men who are possibil-

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Mr. Robert E. Speer.

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ities for us. I have also taken up our needs with Dr. Bovaird, who suggests the Mileney Brothers, who are graduates of P. & S., with Hospital experience at the Presbyterian. He feels that he could recommend them both highly. One of them is still in France. Dr. William Barnes is going to get in touch with the other one for us.

Another matter concerning our station at Nanking. You will note by Dr. Sloan's letter that Mr. Drummond was down with pneumonia although recovering. Our evangelistic work at Nanking greatly needs re-enforcement. It was the understanding of the mission that the Liyang field would be developed by workers who made their home in Nanking, and that the opening of that station would follow upon Nanhsuchow. I am sure this is a fact that would interest the Board: that the force in evangelistic work in Nanking field and country is less now than it was 20 years ago when we were assigned to the station, as then the station had Mr. Drummond, Mr. Crozier and Mr. Leaman, who were able to give their whole time to the work. Mr. Gray has filled the vacancy for Mr. Crozier and Mr. Leaman has been retired from active work for some time. The two men called for in the China Council's list are desperately needed in Nanking. I do not think the Board could do better than to assign directly Mr. Henderson of Princeton to the Nanking station, who would prepare for either city or country work as the exigency demanded. If Egbert Hayes comes later, it would be all the better.

I felt in a meeting with the Y. M. C. A. men we had the better of the argument, but unless we secure the right kind of men to open the work, the argument will never save us. Egbert Hayes would be a strong help to us in handling both the Shanghai and Nanking situation, and I should favor his going to either place he would feel led.

You will be pleased to know, I am sure, that Miss Wright was returning to the hospital on the 16th of March from Siberia. So, with Miss Bauer, we shall have our full quota of four nurses.

P. S. April 29th.

Dear Robert:-

I am not sure that Dr. Garritt showed this letter from Dr. Rowe of the Seminary, to you. You will note by it that it was definitely in mind, on the part of the people in Peking, that if they secured Leighton Stuart, he would necessarily carry with him the advanced training course. You can see by Mr. Rowe's letter that he would not be in favor of such a conclusion. He is now, as Vice President of the Seminary, the acting officer. Please note on page 2 of the first letter, at the bottom of the page, the following: "One thing which weighs heavily with

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Leighton is that he believes it will be extremely difficult for us to so increase our staff as to make it possible for us to carry the Graduate Course. From my conversation with him, I am about persuaded that it will not be possible to call men who are now on the field to our faculty. The reason for this, briefly, is that men who are able to do the work are not sufficiently conservative to meet the approval of our Board of Managers. Any new professors who come to us must come from home, appointed to this school by the Boards. They will be able to gain the confidence of the constituency during their language study before they can compromise themselves by their teaching."

Then he goes on to say: "In a word, then, if you and Dr. Williams can save the situation, it will be saved. Otherwise I see very little hope."

Please note, too, in his letter of Jan. 27th that he adds: "The more I think over the matter, the more I believe that it is not a wise move. As I said a few days ago in a letter to you, we have finally succeeded in persuading our Boards and Missions that such a course is necessary. They have taken the necessary action, approving the appeal for funds and men. That has taken us at least two years. Now, on the very moment when they have been convinced that we are correct, to say to them that we have decided we were wrong, would, to say the least, put us in an awkward position with our Boards." Please note also the further paragraph on page 2, in which he adds: "I wish you and Dr. Williams would take whatever action is possible in the case. Send me the very strongest possible recommendations in the matter. I shall make the very strongest possible address along the lines I have indicated. I shall do my best to prevent the tide setting in what I consider a backward direction. If you and Dr. Williams agree with me, that will be of great help." &c. I thought you would be interested in this letter as throwing further light on the attitude of the men in face of the Seminary situation. I should like to talk over very fully and frankly the theological issues involved, for we have really lost Leighton Stuart because of the obstructionist attitude of members within his own mission who were glad to use any means to prevent the higher development of the Seminary.

I am fully persuaded in my own mind that if a few Boards are willing to face the situation frankly and deal with it vigorously, so far from being lost, the Seminary situation can be put on a stronger basis than ever. The Seminary should be supported by direct grants from the Boards.

May 7, 1919.

Mr. Robert E. Speer,  
BUILDING.

Dear Robert:

In reading through letters to Dr. Garritt, in a letter of Dr. Main there were a couple of items of information that will be of interest to you. He says:

"Dr. Hiltner is not returning to Hangchow as he is taking up private practice in Shanghai. Dr. Lowrie is down South just now and I don't know what he will say about a man to take Dr. Lasell's place. I am all alone and a few months alone will kill me. Rumor has it that if Dr. Lasell returns to China he is going to the Yale Mission at Changsha. What about sending Dr. Herbert Judson out at once as I must have help before the summer and I believe he has graduated and has had one year interne work and is ready to come out. His knowledge of Hangchow would permit of him rendering immediate help. Please let this matter have your earnest and prayerful consideration."

The Minutes of the Nanking Station, recently received, report:

"At this point in the regular proceedings the station had the great pleasure of electing Mr. C. Stanley Smith as a voting member. A rising vote was taken and a very hearty welcome went with it."

The report of the Evangelistic Committee had the following items:

"The Committee discussed the question of inviting Mr. and Mrs. Weigel to help in country evangelistic work for a year, but has no recommendations to make at present.

"The Committee discussed the question of inviting Mr. Samuel Mills to join our station, but in view of the fact that he could not come for so long a time, it seemed better not to bring in a recommendation."

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-2-  
Mr. Robert E. Speer,  
May 7, 1919.

These items from the Committee's report indicate the attitude of the Station, <sup>as to</sup> the possibility of securing Mr. Mills and advisability of engaging Mr. and Mrs. Weigel.

It would seem that the coming of the Hayeses is not to be hoped for in the near future. There seemsto be more urgency for securing the right people for over here.

Ever affectionately yours,

JW:CS

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Re Dr. Hutcheson  
" Wm S. Lyon  
" Ralph Pino  
" Harold S. Stewart  
Drs. Milleny  
Dr. Leroy C. Perkins  
Miss Luce Bauer  
Dr. Mac Bellows.

May 8, 1919.

Mr. Robert E. Speer,  
BUILDING.

Dear Robert:

You will be interested and saddened by this last letter received, from Dr. Sloan, in regard to the Hospital and Dr. Hutcheson's condition.

Let me briefly outline the efforts I have made to secure the staff for Nanking:

A long extended correspondence with Dr. William F. Lyon, Graduate of Oberlin. He spent two years at Nanking; a graduate of Rush Medical; had two years of the best internship in Chicago; a Student Volunteer - "finally stopped" at his financial difficulties. He said he had been helped by his father in his education and he ought to return something for his younger brother's education (the sum of \$2,000 or more). I wrote him to ask whether he would allow me to make an effort to have this secured, specially, so that he could go out directly to the field, but it did not seem to appeal to him. He is now at Akron under the International Harvester Company, at a salary of \$3,000 a year, with car and office and complete freedom for private practice.

Dr. Ralph Pino, Specialist in Eye and Ear at Detroit; Volunteer and single; 32 years of age; seemed to be a hopeful prospect. I called upon him twice in Detroit in connection with other business, and had Dr. J. G. Vaughn see him. Recently I sent a long telegram - a night letter - setting forth the situation in Nanking, in the hope of urging him to make a decision. I simply received a telegram that "it was not possible now; he was writing". He was a member of the Methodist Church and seemed in every way to fit our needs.

At Johns Hopkins, in conference with Dr. Adrian Taylor, I did what I could to learn of possible men there. Dr. Taylor agreed to co-operate in every way. He suggested to me Dr. Harold Stewart and Drs. Milleny (two brothers), all graduates of P. & S. I have followed up these men. I have had a good conference with Dr. Harold Stewart. He feels that he would like to have another year of preparation. He seemed interested in the need of the work at Nanking and the Missionary's side of the proposition would appeal to him very much. Dr. Bovaird also spoke highly of the Milleny Brothers, as men, not brilliant in medicine, but men of fine, steady character, who would be very dependable in the work. Dr. Barnes, also, is keeping

L. Speer,  
May 8, 1919.

in touch with them.

Dr. Taylor also told me of Dr. Leroy E. Harkins, of the Methodist Church, at Peter Bent Brigham Hospital at Harvard. When attending a meeting of the Woman's Board, I visited Dr. Parkins at the Hospital and talked over very fully the opportunities of the work at Nanking. It seemed to appeal to him greatly. Mrs. Parkins is the daughter of a Methodist Minister. They would be in deep sympathy with the missionary purpose of the work. Here, again, I find that he would like to have another year in the hospital and he had a couple of thousand dollars of obligation to be cleared off.

I also had a conversation with Gen. Finley, at Baltimore, about medical men for Nanking. He said he would be pleased to post a notice of our needs on the Bulletin Board and to answer inquiries as far as he was able to do so. He regretted he had not been in touch with Johns Hopkins students for a couple of years and said there should be others who could help me more directly.

It might be possible for Dr. Barnes to help a little this next fall in connection with his language study. Dr. Houston and Mr. Green seem to have very strong convictions that medical men cannot afford to give a full year only to language study, without carrying on, in some degree, professional work.

I have written to Dr. Daniels, with view of his spending a year, at least, in internship at Nanking. I am hoping that that arrangement can be carried out.

A very attractive "Eye" man, associated with Dr. Howard, came to New York to see me about the work at Nanking. He was an earnest Christian, with a missionary purpose, but he and his wife balked completely at the limited salary and living that could be provided, notwithstanding my giving a strong explanation of how we had succeeded and lived on the allowance over there.

The China Medical Board have, as Dr. Vincent reported on Monday, to a meeting of Ministers, here, 32 doctors and expect to have a full staff of 40, engaged for their Peking Faculty. Their salaries range from \$5,000 for full professors, down to \$1,800 for instructors-- the salary for Dr. McLean, I think, is \$8,000. House rent amounts to \$100 per month. The Associates have \$3,500, others have \$2,500, all with the same arrangement for house. Excepting the missionaries who have gone into the enterprise, probably most of them contemplate only a short-term. Owing to this situation, our difficulties of securing a staff with the present living provided, are very great.

Dr. Brown, formerly of Nanking, spent some time with me yesterday. I thought he might be willing to go back to Nanking and help out at this time of distress. With his family of three children and the fact that they have been moving about for the past three years, notwithstanding his deep sympathy with Drs. Sloan and Hutcheson, he did not feel that it was right for him to go back for a temporary

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Mr. Speer,  
May 8, 1919.

arrangement.

In regard to Miss Grace Bauer, of Baltimore, I have told her that we would provide \$200 for outfit, such as we provide for our own missionaries. The University cannot do less. She had \$400 obligation standing on a house, which she was carrying for her mother and father. I have written to Dr. Ainslie, suggesting that his people provide \$200 of that and \$200 should be taken up by the University. We have received much more money from the China Medical Board than we have used and to have our Estimates of \$2,500 a year for a physician's salary, when the Co-operating Boards, in the absence of a physician pay \$1,200 cash, would seem to require a good deal of explanation. On the hospital side, just now, with the grant of the China Medical Board, we have more money than staff and \$200 used toward Miss Bauer would seem to be a perfectly legitimate use. Then, of course, she has shown a very devoted and consecrated missionary spirit, but she was very frank from the first in saying that until she had provided for the outstanding obligation on the house for her mother and father, she was not free to go. Could we sanction the \$200 on the house and the \$200 on the outfit and allow her to have these funds earlier, making her plans for going?

Would it not be wise for the University to have both Mr. Twinem and Miss Bauer, here, to attend the Conference for Outgoing Missionaries? I think the help afforded them to get in touch with the whole missionary situation; its problem; its personnel; its spirit and aims, would more than warrant the grant for expenditures for their travel and entertainment while here.

I have also had correspondence with a half-a-dozen men and have seen two men in regard to dentist work on the Nanking staff. I have a fine man in prospect, who is filling in medical and other papers of application - Dr. Mac Fellows, in Chicago. The expense of the dentist was to be carried entirely out of the receipts of the hospital.

I am loath to report such a lot of futile efforts to secure a staff, with no brighter prospect immediately in view.

Ever affectionately yours,

JW:CS

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May 8, 1919.

Mr. Robert E. Speer,  
156 Fifth Avenue,  
New York.

Dear Robert:-

I hesitate to turn over to you such a long letter from Mr. Moss but it will give you the point of view of one of the Baptists on our staff, as to the development of the University. Moss is a good, steady fellow on the staff and is a growing man. He feels naturally the strong pull of the Baptists to get everything to the point, and a disposition almost to isolate himself and Mr. Keen because they do not join the pull that way. The way it is developed in the minds of Dr. White and others with him at the point, is that the only way the University can be a University is as a ubiquitous institution with departments at Hangchow, Shanghai, Suchow, Nanking, etc. But all other missions excepting the Baptist North react against that policy, and to their minds Mr. Bowen and I would be largely responsible for that reaction, although the feeling would be much stronger among the Southern Methodists and, to a degree, with the Southern Presbyterians, than with either of us.

As we mentioned in our last conversation, the only solution of the situation is the one that you have moved to meet effectively: that is, to have a Central Building erected, the Chapel carried through and the dormitories, and get over the staff we need. That is the final argument for the union, which is already comprehensive of all the missions, and in Nanking has had so much of the real spirit of union. If the opposition is always extraneous to the enterprize in Nanking we need not worry so much about it, as it seems to me.

Mr. Severance's reply to your letter is the greatest relief and assurance for our work.

As ever,

Affectionately,

Enc.

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RECEIVED

MAY 19 1919

Dr. White

TRANSFER

May 19th, 1919.



The Rev. J. E. Williams, D.D.,

My dear Jack,

I was glad to have the chance of reading the various letters which you sent me, which I return herewith, namely, Mr. Moss' letter of January 21st, Mr. Row's letter of January 22nd, and Dr. Sloan's letter of April 7th, and Mr. Walmsley's letter of March 29th. Regarding the latter, I don't see how we can act here on the basis of Miss Walmsley's personal letter in the absence of station and mission action. I think we ought to provide Ellen Drummond's support for the additional year, but we should certainly do it on the basis of a request from the Executive Committee of the Mission rather than on a letter from an individual.

We certainly need some doctors at Nanking, and I think the burden of responsibility should be laid heavily on the Methodists and the Disciples. Have you talked it all over thoroughly with Mr. Donohugh so that he feels the gravity of the situation.

As to Charles Lyon, I could see no reason personally why he should not go, but he strongly hesitated himself, and Dr. Howe's medical judgment was adverse.

Scott spoke to me last evening of the possibility of John Kelman's going to China for a year. Probably Peking would have the drawing influence with him because of his daughter's presence there, but if a man from America without the language could do anything in strengthening the higher theological course, why don't you go to see Dr. Kelman, who is now in this country, or write to him proposing his helping you at Nanking?

I think it would be well to find out when Dr. McLean will be in New York, if at all, in the near future and then arrange, if possible, a conference between you and him and Dr. North and me to talk things over.

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You are quite right about the institutional work in Shanghai, that a good case and a good building are not enough, that we must have the right men doing the work. Have we no man in our Missions in China who is the right man and who could be exchanged for Mr. McKee or Mr. Perry.

I think it would be well to have Mr. Twinen and Miss Bower<sup>ay</sup> brought by the University to the Conference for outgoing missionaries. If the Methodist Conference is held at the same time I think it would be well if they could go into some of those meetings also. Will you write to them arranging for their coming, and take it up also with Miss Bahr so that they can be included in her arrangements for housing.

I don't see how we could very well pay Miss Bower<sup>money</sup> money to discharge indebtedness, unless we are prepared to take on forms of obligation which might carry us pretty far. The outfit would seem to be clear, but if the housing obligation could be provided for in some personal way it seems to me that would be better. As we did in the case of somewhat corresponding obligations which had to be cleared off in order that Thomson might go.

I have asked Dr. Reed to show you some letters from J.S. Owens and the testimonials of Mr. Owens, who was under assignment to agricultural work in the North India Mission, but the Mission has notified us not to send any more of these workers unless their support is provided in the United States, and as we cannot take on this obligation for Mr. Owens now, I am suggesting that he should consider any other possible openings. I don't know that he is the best man that could be got, but you might look over his testimonials and see.

Very affectionately yours,

Robert E. Speer  
S.

res/ms

May 22nd, 1919.

Mr. Robert E. Speer,  
BUILDING.

TRANSFER



Dear Robert:

Herewith the papers of Dr. Daniels.

Please note his reply of May 14th to my letter of May first.

Could the Board assign him to China with temporary appointment for two years at the hospital of Nanking while studying the language? We would be glad to have him permanently assigned to Nanking but I do not know what is the situation of the men.

If the other two Boards get their quota, we might not need his help. I feel certain they would be glad to take him as their man if it would be perfectly satisfactory to him and he would be permanently assigned to Nanking in that way.

By frequent letters as well as a number of conferences with Dr. Vaughan, I kept the needs of the hospital before the Methodists and the Disciples.

I am enclosing the final letter from Dr. Ralph Pine upon whom I made two visits in Detroit and had Dr. Vaughan make one. I sent the other day a telegram to bring matters to a head with the enclosed letter as the final outcome.

UI think that glancing over it might help indicating the attitude of men in the medical profession. I enclose also the second or third letter from Dr. H. P. N Hottage who did most of his medical work at Harvard and did excellent high grade work in the Army. He was introduced to

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Mr. Robert E. Speer...p2

me by Dr. Howard of Canton. He seems to have a real and deep missionary interest. They might render years of very effective service; he and his wife are evidently people who would have the deepest sympathy with our missionary work.

I raised with him the question of a temporary appointment. You will note his response.

Ever affectionately yours,

JEW:M;

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May 23rd, 1919.

TRANSFER

NANKING

Mr. Robert E. Spear,  
Building.

Dear Robert:

In reply to your letter of May 19th with the suggestion in regard to Ellen Drummond's support for an additional year, recent minutes of the Station report that action was taken by the Station which doubtless will be confirmed by the Executive Committee of the Mission and action should come through in due time so that any approval by the Board need not rest upon Miss Walmsley's letter.

I am deeply interested in your suggestion to secure if possible, Dr. John Kelman to spend some time with us at Nanking and I shall try to get in touch with him directly and present the whole situation to him.

I was over Friday of last week, to speak at Brown University through an arrangement with Dr. Faunce. I had a delightful time with Dr. Faunce talking over his experience in China. He expressed to me personally his great interest in what we were doing and in introducing me in the evening he said he had a hope that some day we would find a place for him at Nanking.

Dr. Faunce has a fine personality. He is deeply interested in the development of China, a man of positive Christian Faith with such a great interpretation of Christ's message. I believe he could render a very great service to China and if such a real opportunity of service was offered, I think he would gladly go even from the very great field of opportunity where he is.

We all but lost Mr. Twinem. He wrote me an extended letter setting forth many reasons why he could not go but I asked him to meet me at Providence to talk things over and only today received his letter that we could count on him for Nanking. I think it would be very advisable for him to attend our meetings here.

I recognize the point you raise in regard to making any grant for Miss Bauer to help her discharge indebtedness. The obligation of \$200 stood absolutely between her and going to the field. I asked Dr. Peter Ainslie to carry half of it which he is doing suggesting that we would arrange for the other half. I realize that there would be difficulty in this were she assigned to any of the co-operating Boards. It seems to me since we had not used the funds we had received from the China Medical Board and we were so desperately in need of staff that we could allot some of these funds in this way without affecting the rules of the co-operating Boards. Do you think this could be done in this way?

July 8th, 1919.

Mr. Robert E. Speer,

B u i l d i n g.

My dear Robert:

I enclose herewith letter from Dr. Newton enclosing a letter from Dr. Kelly in regard to Miss Bauer. This answers every question. We have booked Miss Bauer to sail on the Empress of Asia sailing the fourth of September.

Dr. Fellows, dentist, whose papers I send herewith together with correspondence, the action of the Trustees was that his appointment was referred to the Candidate Committee with power. All that I have heard from Dr. Fellows or about him, would indicate that in him we have a man of fine training and earnest missionary purpose. You will note that he is planning to take a second class passage with the two young men who are going over to teach for a year. The arrangement with Mr. Salisbury and Mr. Annan was made through Mr. Sarvis at Chicago. In each case the arrangement is for one year - one salary will be covered by a special grant of \$1200 Mexican from the P. C. M. S. The other will be met from our regular revenue on the field. They will be taking the place of Miss Stearns and Miss Johnson who are retiring from the work this year. I have not yet full papers in regard to them. I am also including Mr. Griffing's papers and correspondence to date. Mr. Twinem's appointment I hope, will not be for three years only but for life. I think he will desire to have it so after he gets to the field and that our men will also be equally eager to have the appointment made permanently.

Very affectionately yours,

JEW:M.

P.S. There have not many papers come in for James Speers as yet. I still lack his medical papers. I am sending what is in hand. They are anxious to go. They made tentative reservations to go on the Empress of Asia on the fourth of September. His deep interest in work for boys and his ability to lead boys in activities will, I believe, enable him to do a very much needed service in the High School. I believe he will grow in the work in responsibilities. He probably has more than the average of linguistic ability so that going over at his present age he should be able to learn the language much better than the average missionary.

If the plan of the co-operating societies to take on one man each in the agricultural and forestry school is carried out, we will be on safe grounds, financially in making such an arrangement as proposed.

Galley and Y. M. C. A. men have been pressing to have James go to Peking for the Princeton Y. M. C. A. work.

Dr. Speer.....p2

Carter and the family have all felt that he will find his best service under the Board in the Mission.

I just learned from Gardner Tewksbury that he has been beset by Gailey, E. W. Mills, David Yuy, Dr. Peter to join the Y. M. C. A. although he has regularly applied as a missionary of our Board so that while our taking action promptly in regard to James Speers would seem a little more hurried than in the case of other appointments, it need not be too hurried to be fully satisfactory and we cannot afford to ignore too entirely the pressure from the other side.

JEW:M.

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*Speer*

**The Board of Foreign Missions  
of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York**

OFFICE OF SECRETARY

May 27th 1919.

**TRANSFER**

The Rev. J. E. Williams, D.D.,  
Building,

My dear Jack,

I return herewith various letters which you sent me.

With reference to Dr. Daniels, evidently the matter is now in our own hands to do what is wisest and best. We have to keep in mind our duty to Dr. Daniels as well as to the University. If Dr. Sloan or some other good senior physician is to remain in charge next year then I think we might be justified in asking Dr. Daniels or Dr. Judson to help even though it meant the postponement of their language work and their permanent assignment for a year or two. It would not be fair, however, to lay on such a young man the entire responsibility for the hospital. I should say it would be well to bring the matter up at the Executive Council meeting Wednesday or Thursday and let us get it settled with all the light we have.

I shall be glad to meet with you and Dr. North and Bishop Lewis whenever it can be arranged.

I always shy at taking regular mission funds that are available for any mission use and using them to pay individual obligations such as those of Miss Bauer, but if the situation is a critical one and she has to be helped in this way I would assent, but I think it would be well if we could get Dr. North's assent also.

I am not sure that Mr. Owens is the highest grade of man and the kind who could carry the full responsibility that would fall to him at Nanking. This would need to be looked into carefully.

Ever affectionately yours,

*Robert Speer*

res.ms

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Copy

*file*  
*Return to field*  
*June 5, 1919.* *for Mr. Barr*

June 5, 1919.

*Under date*

Dr. Robert E. Speer,  
156 Fifth Avenue,  
New York City, U. S. A.

My dear Dr. Speer:

Dr. Williams has been good enough to send to me copies of your letters to Mr. Severance and to Rev. S. J. Corey. I am writing to thank you most heartily for these very splendid letters. We do hope that your letter to Mr. Severance will induce him to increase the gift so that we can go ahead and complete the Severance Memorial building. We received the cablegram and immediately started upon the first storey, and are now putting in the forms for the first floor, to be made of concrete, so that we shall have the basement and the first storey ready for offices and some five or six class rooms by the first of September. This will very greatly relieve the pressure under which we have been laboring for the past year. We are exceedingly grateful to you and to Mr. Severance for making this much of the building available at this time.

We also appreciate much what you and Dr. Williams and the other members of the Board of Trustees have been doing in the way of affording us very substantial relief upon our exchange losses, beginning with 1917. It has been a very great help, and the response of our Trustees to this need has been exceedingly encouraging. We are very sorry that Dr. Williams has been having such a hard time, but we understand that it is simply part of the price that we are all paying for the war, and I am sure Dr. Williams has done everything that has been possible.

Fortunately we have been able to get considerable support here for the Agricultural and Forestry Department for carrying on all of our experimental work, and recently to secure the full salary and outcoming expenses, rent, etc., for Mr. and Mrs. Griffing, for special work on cotton. We hope that Mr. Griffing will arrive early in September. Then with his help and that of Mr. Reiser we shall amek out a complete budget for what is needed in the cotton experimental work, and the International Committee in Shanghai will grant this budget up to \$10,000 per year. The necessary expenses for experimental work in sericulture and in wheat growing have also been provided by business associations in Shanghai. The one thing that we need now is three or four first-class foreigners for the teaching and carrying on the work of the Agricultural Department.

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June 5, 1919.

Our alumni, too, have been coming to our help very encouragingly and we have now about \$40,000 Mexican subscribed by them, to be paid during three years, for a Department of Commerce and Business which they propose to finance entirely. They are already beginning to pay in on their pledges toward this fund and there has been a most excellent spirit and willingness to help.

Unfortunately - or perhaps we shall be able to say some time, fortunately, the students all over China of college and middle school grade have gone on strike against the authorities at Peking, as a protest against some of the corrupt officials who have been selling out China and her natural resources to Japan, such men as Tsao Ju-lin and Chang Chung-hsiang. The movement has spread very widely; all of the schools all over Nanking, including girls schools, are on strike. Classes have all stopped, in mission schools and government schools, and while everything is very orderly, the students are all very active in propaganda work against Japan and in carrying out the boycott against Japanese goods and against these corrupt officials. The movement is spreading to the business circles and chambers of commerce, and somewhat to the soldiers, so it may result in a very healthy cleansing of the Augean stables at Peking, or it may result in various severe repressive measures, such as their masters are conducting in Korea, for, as is well known, the present reactionaries in Peking are very largely in the employ of the Japanese and are of the same spirit as the corrupt, militaristic Japanese party. We are all exceedingly concerned over the decision of the Peace Conference in Paris to turn over to Japan former German interests in Shantung, and we all - business men, missionaries, Chinese - feel very definitely that this will lead to a very great and disastrous war ultimately, unless there is some very definite and constructive check upon Japan. So while the whole future seems very dubious from many points of view, we are going forward steadily in faith and assurance that God is leading us as He has in the past. From all present indications we shall have a very large enrolment of new students, much larger than we can possibly receive next term, though, of course, if the students' strike is not in some way adjusted there may be no school in the fall, but we do not anticipate that, but we fear that there will be no resumption of classes this term.

Again thanking you for your very great help to us, and with very kindest regards,

Cordially yours,

*A. Rowley*

June 7th, 1919.

Mr. Robert E. Spear,  
Building.

Nanking

Dear Robert:

I had a very pleasant conversation with Dr. Earl Taylor in regard to the University's share in the askings of the Centenary. I also talked over the matter with Dr. North. Dr. North was disposed to make appropriations immediately for the items which Dr. Bowen felt were pressingly urgent. I asked him as for instance, the \$5,000 interest on the \$100,000 and other lines. I might draw up any line with Dr. Bowen's suggestion.

It is my hope to have them do as much as possible with all the total of \$500,000 as would fall within the first year. Of course they will want to clear off first the obligation for the campaign and later receipts will be signed directly to the work. Their treasurer is taking the position that he will pay no funds out of subscriptions but only out of receipts. I learned however that large discretionary powers are lodged in Dr. North himself so that if he is persuaded of the importance of caring for the University at this time in a large way, we can undoubtedly carry it through.

I informed Dr. North of President Bowen's request that Dr. Goucher be appointed to a vacancy on the Trustees through Mr. Diffendorfer's resignation. Dr. North has raised a question whether that would strengthen their representation as Dr. Goucher was on so many of the Boards in China to which I replied that Dr. Goucher's strong interest in Nanking and his familiarity with the problems in other centers might help in connection with our problems at Nanking. That arrangement I learned would be favored by Dr. Taylor.

Dr. Taylor informed me that Mr. R. Ward is to be appointed their secretary for China with headquarters later in Shanghai and he suggested the importance of my having a talk with him (Dr. Taylor) saying at the same time he would talk matters over with him.

I think we should endeavor to realize as early as possible upon the success of their centenary.

I am sending out notices for the morning of the 17th of June as the time of meeting of the Trustees. Would you be free on the 19th ~~if~~ ~~the~~ ~~morning~~ of the 17th is not possible for a quorum.

Dr. Jones of Seechew told me of the inception of a movement for a grant for Foochow. He returned to America on the same steamer with Dr. Houghton. Dr. Houghton said that a proposition from them might be considered by the C. M. B. and suggested submitting such a proposition. Dr. Houghton was acting in place of Dr. Buttrick and their arrangements were consummated at that time. Dr. Jones felt it was a particularly good fortune that he did not have to deal through Mr. Greene.

Very affectionately yours,

JEW:M.

1055

RHODE ISLAND HOSPITAL  
JOHN M. PETERS, M. D.  
SUPERINTENDENT

RECEIVED

JUN 9

PROVIDENCE, R. I. June 8 1919

Dr. J. L. Williams,  
156 Fifth Ave.  
New York City.

My dear Dr. Williams,

It was a pleasure to receive your letter a few days ago and learn more about the Hanbury hospital and the opportunities there. I was glad to hear you say you believed the experience in a hospital such as the one in Hanbury to be more valuable than a like period in any hospital in this country. The question of how much hospital work I should take before sailing had troubled me a little, but I had reached a similar conclusion.

I should be perfectly willing to come to Hanbury this fall. However, as you may know, the Houghlow hospital, thru Dr. Mann, has sent in a call

1056

for me to go there. As I wrote Dr. Speer  
last week, I feel that I should like to  
leave it to the board to send me where  
they believe there is the most need. In  
my own mind, Honolulu and Hangehoo  
stand about equal in their attractiveness.

After it has been decided where I shall  
go, and I hope that may be before long,  
I shall probably want to ask you some  
questions regarding the medical and  
surgical equipment I shall be expected  
to bring with me, if any.

With best wishes,

Very sincerely,

Herbert A. Judson.

RECEIVED

JUN 12 1919

Mr. Speer

*J. E. Williams*

TRANSFER

June 10th, 1919.

Nanking

Mr. Robert E. Speer,

B u i l d i n g.

Dear Robert:

Herewith reply from Dr. Herbert A. Judson.

He says, to him, "Nanking and Hangshow stand about equal in their attractiveness." "I feel that I should like to leave it to the Bosrd to send me where they believe there is the most need."

Would you think it advisable for Dr. Judson to have an arrangement similar to that of Dr. Daniels? It would afford him an ideal opportunity for hospital experience and language study.

Affectionately yours,

*J. E. Williams*

JEW:M.

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TRANSFER

MAILED

June 18, 1919.

Mr. Robert E. Speer,  
BUILDING.

Dear Robert:

I did not have opportunity of talking over with you the possibility of James Speers, Jr. and his wife in going to Nanking for work in the Middle School in association with Mr. Wilson. When he called last week I placed before him the work of Yihsien, in Shantung, in association with Mr. Ralph Wells, who, in my judgment, is one of the most effective men in secondary education for Boys' council with our Missions in China. With Dr. Reed, we also suggested Western India, at Ratnagiri. I told him of the opening at Nanking, but not under our Board, as our quota is filled. There is a vacancy under the Methodist Board and also under the Foreign Christian Mission Society which can be filled with their funds until such time as they have men ready to appoint.

We have had to engage in Nanking a number of teachers directly under the Trustees of the University. While James Speers might have specialized more in Secondary Education, he has, however, to my mind, qualifications of fundamental importance in the handling of boys in the Academy. He is interested, first of all, in the development of the Boy rather than teaching particular subjects to the Boy. His success in work among boys promises well for his development in the work at Nanking.

He has probably more than the average of facility of acquiring languages, so that he might acquire the Chinese exceptionally well, which would be of very great advantage. The need of the Academy is very urgent; there are about 300 boys in the Academy. Mr. Wilson has had no man associated with him as a Colleague to share the burden of discipline and care for the students. Most of the teaching has been done by the younger Chinese Teachers and the single women.

Dr. Reed is gathering in all the testimonials in regard to Mr. and Mrs. Speers. When ready, they will come to you and other members of the Candidate Committee of the University for decision. Mrs. Speers is a fine, strong, young woman, who has impressed us very favorably.

Rev. S. J. Corey was in correspondence with Dr. Hendrix, on the Faculty of the Nebraska University, who seemed to have just the qualifications he desired for a man to represent their Mission in Nanking.

1059

Sheet #2,  
Mr. Robert E. Speer  
June 18, 1919.

In lieu of the two vacancies of the Methodist and  
Christian Churches and the necessity of covering the work,  
the applications of Mr. and Mrs. Speers, seemed providential  
leading to meet the need.

Very affectionately yours,

JW:CS

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RECEIVED

July 3rd, 1919.

JUL 10 1919  
Dr. J. E. Williams,

TRANSFER

TRANSFER



My dear Jack,

The Minutes of the Nanking Trustees have just come, and I notice that the reference to the payments of \$5000. Mex. by the F.C.M.S. does not include the acceptance of the condition named in Mr. Doan's letter. The action of the F.C.M.S. was as follows:

"That we make up the exchange to the Nanking University on the basis of two to one from April 1, 1917, and that we pay \$5000. Mex. toward a house for our physician in the Nanking Hospital, with the understanding that this relieves us from any further responsibility in providing a home for our physician."

Will you formulate a statement regarding Agriculture and Forestry asking the cooperating Boards each to undertake the support of an additional man for the University in this department? You and I were to prepare such a statement and send it to the different Boards. I should be glad if you would prepare the draft and let me see it.

Very cordially yours,

Robert E. Speer ✓

res/ms

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*A. Williams*

*C. M. Myers*

TRANSMITTED

- Copy -

No. 169



D-C

July 10th, 1919.

Mr. C. M. Myers,  
9 Hankow Road,  
Shanghai, China.

Dear Mr. Myers:-

We have made arrangements whereby it is possible to authorize Nanking University to proceed with a chapel building to cost not to exceed \$25,000.00, including furnishings. However, all of the money is not in our hands at the present time, so while we do not like to do it I asked the Council this morning to authorize the expenditure of the amount without making an appropriation of it. As you know, if we make an appropriation it involves our bookkeeping, and the fact that the money is not in hand produces a difference in our monthly statements. We have, therefore, in this case authorized the University to proceed with the building on the basis of a total cost, as I have said, of \$25,000.00. I may say that \$5,000.00 has already been appropriated and certain materials have been purchased for this building. The \$25,000.00 total, therefore, it will be understood has already been drawn upon to the extent of \$5,000.00. Will you kindly finance this project as Nanking may draw upon you for funds and send us notifications of the amounts which you may advance for the building and equipment. The money will not be received until January 1920 probably, when it will be paid out of the Sage Bequest to the New York Woman's Board. However, including the \$5,000.00 already put in, there is a total of \$15,000.00 which will become available in cash here as the building proceeds. We will not appropriate the last \$10,000.00 of this \$15,000.00, however, as it will simply require cancellations for transfer next January.

Trusting this matter will be clear to you, I am,

Very sincerely yours,

(Signed) Dwight H. Day.

Treasurer

P.S. I am sending a copy of this to Dr. Bowen.

D. H. D.

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re - L. J. Owen

D-C

June 30th, 1920.

Mr. Russell Carter, Treasurer,  
Nanking University,  
156 Fifth Ave., N.Y. City.

Dear Mr. Carter:-

I enclose herewith my check for \$550.00, representing one-half year's payment of salary for L. J. Owen of Nanking University. This represents salary at the arbitrary rate of two for one, or Mexicans \$1,100.00 a year, and figuring the rate as a dollar Gold for one Mexican. One-half this arbitrary salary is \$550.00 covering six months to July 1st, 1920.

Sincerely yours,

Dwight H. Day

Enc.

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July 11, 1919.

Mr. Robert E. Speer,  
BUILDING.

Dear Robert:

These letters from Mr. S. J. Corey, together with one from Mr. Doan, bear so directly upon Candidates for the University that you should see them.

I wanted you, particularly, to notice what Mr. Corey has written to Mr. Bradshaw in regard to his relation in the Seminary. I was very favorably impressed with Mr. Bradshaw, personally - he is a strong, earnest man. How effective he would be in personal work along the lines that Mr. Corey has outlined in his letter to him, I do not yet know.

In Mr. Doan's letter you will see that Mr. and Mrs. Ritchey have been appointed and the additional information upon them will be of interest to you. You will also see the position taken by the F.C.M.S. in regard to the assignment of Dr. Wilmot to the hospital.

We are again developing in the University a rather acute situation in the housing question. Even with our present staff, we are renting outside, two houses and have two families in each of two other houses. With the full medical staff, we shall require, on the medical side, two and, possibly, three additional houses. These can be made available with the gifts provided from the Foreign Christian Missionary Society, and the M. E. Church and \$5,000 from the China Medical Board. But in turning these houses over means that at least two families will have to release houses designated for the medical. This would make a total of six houses needed for our present staff. If there is a net increase in addition to the taking on of the salary of the Reisers, we should add three more teachers in the University for Agriculture and Forestry and should have at least two additional houses, which would increase the total requirement of residences from six to eight.

In view of these circumstances, would it not be wise and best to ask each of the co-operating Board, in contributing a teacher, to contribute a house, as was done in the East China Medical School? If such a policy is not adopted, it will mean that I shall have to raise funds from individuals, and in light of previous experiences, I fear I shall have to raise a disproportionately large amount of it from the Presbyterian donors. Special funds for residences are not the easiest to secure.

Ever affectionately yours,

P.S. There are two additional testimonials to Dr. Mac C. Fellows. In a letter of mine to him I am hopeful that he will feel a call to be a real missionary, as he learns more about the work.  
JW.

1064

July 15, 1919.

Mr. Robert E. Spear,  
Building.

Dear Robert:

I have been correcting the minutes in line with your suggestions. Miss Melvin will show you a first draft to be corrected before it is mimeographed.

I wish you would draft the minute in regard to the gift of the New York Women's Board from the Sage Legacy for the Chapel. I felt the appreciation for their gift was expressed very imperfectly and would it not be well in this connection to have a minute expressing the appreciation of the Trustees and Mr. Day's generous readiness to allow his gift designed originally for the chapel, to be used for other purposes for the University. You will find that I have attempted to incorporate the suggestions you make in the minutes and have revised the order of the minutes.

In regard to the outfit allowance, what transpired at the meeting was, I read from an action of the Executive Committee of the Board of Managers as follows:

"The following action, on motion, was taken in regard to the outfit allowance for those newly appointed by the Board of Trustees, exclusive of those directly appointed by the mission boards and cared for by them:

"That the Board of Trustees provide each with an outfit allowance of \$100 gold, and that furniture up to the amount of \$100, as needed, be provided by the Building and Property Committee in consultation with the person concerned."

It would be a little difficult to make this action squared by the practice that we have inaugurated in the case of Miss Bauer. Nothing as yet, has been done in the case of Mr. Twinem. The background of that action of the Executive Committee is owing to the different policies of the co-operating Boards, especially the Methodist and Presbyterian Boards. Our plan has been to pay outright \$200 to be used for the purchase of outfit. The Methodists' plan was to provide the heavy furniture for the house and not to make grants for outfits, I think. However, their salaries for single missionaries the first term was \$666 or \$700, so whatever arrangement the University makes should be equitable to all concerned. Short term people would be on a different basis than regular appointees. I do not feel that the University can afford to do less than the average of the co-operating Boards and it is a fair consideration and should be an open question whether the University should not do more than the co-operating Boards owing to the demands upon those in that work.

The need of settling the candidates will be urgent soon. Mr. Twinem is planning to go out this month. I went over his papers with Mr. Donohugh and you have seen them but there has been no opportunity for action as yet.

Mr. Salisbury and Mr. Annan are one year men. The arrangement effected by Mr. Sarvis and I have not as yet papers in regard to

Mr. Speer.....p2

them. I enclose herewith form of contract proposed for them prepared by Mr. Sarvis. I have not heard from them in response.

I have written to Mrs. John Meigs in regard to James Speers, Jr., and I have not yet heard from her. To whom should I write at Princeton?

I appreciate the point you raise, - whatever is asked of the co-operating Missions for the agricultural work should be made very clear and explicit at first to avoid any possible misunderstanding later. I have not yet prepared the statement. My first inclination was to send copies of letters to Mr. Bowen and Mr. Reisner together with an approved statement asking each of the Boards to provide a representative and his house as an additional contribution to the work of the University.

The Seminary matters should also be cleared. I realize how my going to Silver Bay at this time may forfeit the best opportunities for the conference proposed on the Seminary and the Inter-church askings. It was however, an early engagement that I could not give up.

Miss Melvin will have copies mimeographed with your corrections so that they will be ready to go out to the Trustees.

Very affectionately yours,

J. E. Williams.

JEW:M.

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

of the

UNIVERSITY OF NANKING

Tuesday, 10 A.M., June 17th, 1919.

MEMBERS OF THE BOARD:

\*Frank Mason North  
R. E. Diffendorfer  
\*Robert E. Speer  
John L. Severance

Frank A. Horne  
Eben B. Cobb  
\*Archibald McLean  
\*Percy F. Jerome  
W. W. Pinson

Joab H. Banton  
\*James H. Franklin  
\*Ermy Williams  
S. H. Chester  
\*Russell Carter Treasurer.

GINLING COLLEGE COMMITTEE:

Miss E. R. Bender  
Mrs. Henry W. Peabody

Miss Mabel K. Howell

Mrs. A. R. Atwater  
Miss M. E. Hodge

The following were present by invitation:

R. A. Doan substitute for J. H. Banton  
A. E. Corey " " P. F. Jerome  
Mr. George T. Scott and Mr. Eric North, secretaries for education  
for the Presbyterian and Methodist Boards.  
J. E. Williams, Vice-president.

Those whose names are starred were present.

The meeting was called to order by the President and led  
in prayer by R. A. Doan.

Excuses were presented from J. H. Banton, Dr. Chester,  
Dr. Pinson, Mr. Horne, Dr. Diffendorfer and the Members of the Gin-  
ling College Committee.

The minutes of the meeting of December 16th, 1918 were ac-  
cepted as sent out to the members in mimeograph form.

Mr. Williams read from letters from President Bowen report-  
ing the rapid progress made with the Administration Building upon  
receipt of cable.

Mr. Speer read a letter from Mr. Severance in which  
Mr. Severance and Mrs. Prentiss agreed to increase their original  
subscription from \$50,000 to \$65,000 for the Administration Building  
with the understanding that the building be completed within this  
amount.

By unanimous vote, the Trustees expressed their deep appre-  
ciation of this generous enlargement by Mr. Severance and Mrs. Pren-  
tiss of their gift for the Administration Building and accepted the  
gift with the understanding stated by Mr. Severance, that the Adminis-

tration Building be completed within this amount.

Mr. Williams reported on the encouraging developments of the hospital notwithstanding the severe illness of Dr. Hutcheson from typhus and the unbearable burdens thrown upon Dr. Sloan of carrying on the work with such a reduced staff.

The Trustees expressed their deep sympathy with Dr. and Mrs. Hutcheson in his severe illness and with Dr. Sloan in the extraordinary burdens which he has been carrying.

On motion by Dr. North and Mr. Mornay Williams, it was voted to forward to Dr. Bowen drafts covering \$20,000 now in the hands of the Treasurer towards the cost of the Administration Building with authority to use his judgment in selling at once such drafts as might be necessary or holding them at his discretion for more favorable exchange.

It was voted to approve the cable sent by the Executive Committee to Dr. Bowen authorizing him to proceed with the erection of the building.

Mr. Williams than reported upon building operations, the completion of the Dispensary Building, picture of which was presented; also the rebuilding of the house formerly occupied by Dr. Macklin upon a new site on the west side of the University compound.

Mr. Williams reported the gift of \$5,000 from Dr. A.C. Hutcheson to the University which was used toward purchasing the residence formerly occupied by Dr. P. S. Evans.

It was voted that the Trustees express their great appreciation of this generous gift from Dr. Hutcheson.

Mr. Williams reported upon a number of candidates for appointment to the University staff.

Miss Grace Bauer's appointment as laboratory technician to the hospital was approved.

The appointment of Dr. Mac C. Fellows was referred to the Candidate Committee with power. It was understood that his support would be provided from the receipts in the hospital on the field.

Dr. Wilmot of the F. C. M. S. was reported as a possibility to fill their vacancy on the hospital staff. Dr. McLean stated that this matter would have the early consideration of the F. C. M. S.

It was reported that the Presbyterian Board was willing to release to the University one-half of the time of Dr. Daniels and Dr. Judson during the first year of their language study in Nanking; Dr. Daniels and Dr. Judson to help in the University Hospital and one-half of their support to be provided by the University. It was VOTED to accept this offer with the understanding that if the Methodist and Disciples Boards could fill their vacancies Dr. Daniels and Dr. Judson could be released for full language study.

The appointment of Mr. Paul D. Twain as a short term teacher was referred with power to the candidate committee.

The appointment of Messrs. Salisbury and Annan as short term teachers on the basis of salary for one year and one-third travel, was referred to the Candidate Committee with power.

Mr. Williams reported that owing to the severe illness of her mother, Miss Grace Taylor had to resign from the staff of the University. She had rendered the most excellent service through four years as a conscientious, sympathetic and efficient teacher. Her resignation was accepted. It was voted in accepting her resignation to express the appreciation of the Trustees for the exceptional services rendered.

Mr. Williams reported on the splendid efforts of the Alumni in undertaking to raise a fund of \$50,000 Mexican for a school of business administration. Pledges toward this amount having risen to over \$37,000 by May 13th. The Trustees expressed the deepest interest in this development in the plans of the University and the heartiest appreciation of the co-operation of the Alumni in giving so generously to this branch of the work. The Trustees would express the hope that the standards of the training in the school of Business Administration could be kept up to the high ideals set in the other departments.

Minute by Mr. Speer in acceptance of the gift of the N. Y. Women's Board from the Sage Legacy for chapel and appreciation of Mr. Day's willingness to assign his gift for other work in the University.

Mr. Williams read excerpts from letters from President Bowen and Dean Reischer of the Agriculture and Forestry Department reporting the extraordinary developments of these departments. The interest of the Chinese in these developments and their co-operation.

Mr. Williams reported that Mr. J. B. Griffing had been selected by Mr. Walter T. Swingle of the Agriculture Department at Washington as the man best equipped for developing cotton culture at the University. Mr. Griffing's support was to be provided by funds being contributed by the Cotton Guild in China. It was voted to empower the Candidate Committee to appoint Mr. Griffing as a member of the University Staff.

Mr. Williams reported that Dr. O. C. Cook of the Department of Agriculture at Washington and first expert in cotton is sailing with Mr. Griffing by the Steamship "Nanking" on July 17.

President Bowen's appeal for an additional man from each of the co-operating Boards upon the staff of the University for the Agriculture and Forestry Departments was read, and after full discussion of the developments in these departments and the extraordinary opportunity opened the University in this line, it was voted to direct the Chairman and Mr. Williams to formulate a statement and recommendations for presentation to the co-operating Boards that they appoint each an additional man for these departments.

Mr. Williams read from a letter from President Bowen under date of February 25th in reply to the suggestion of the Trustees that the fees and tuition be increased. The increase in tuition and fees for the Colleges and Middle Schools was at the rate of 25% in the college and 16% in the High School. The Trustees approved of the proposed increase which seemed conservative.

The Treasurer's report was presented by Mr. Carter and on vote approved and directed to be placed on file.

The amount of grants from the various Boards in lieu of vacancies on the faculty was referred to the Finance Committee for consideration and report to the Trustees.

(In regard to outfit for new appointees under the Trustees, refer to Mr. Speer with action of the Board of Managers as follows:

"The following action, on motion, was taken in regard to the outfit allowance for those newly appointed by the Board of Trustees, exclusive of those directly appointed by the mission boards and cared for by them:

"That the Board of Trustees provide each with an outfit allowance of \$100 gold, and that furniture up to the amount of \$100, as needed, be provided by the Building and Property Committee in consultation with the person concerned."

Proposed askings of the Inter-church World Movement were referred to the Finance Committee for consideration and report to the Trustees.

On the basis of reports presented to Dr. Williams, the situation in the Seminary was discussed fully together with the recommendations for additions to the staff.

It was voted to refer the fuller consideration of the needs of the Seminary to a Conference on Theological Education in China, to be committed to a committee to be convened by the Chairman and Mr. Williams.

It was voted to approve the minutes of actions of the Ginling College Committee at its various meetings since the last meeting of the Board, and to make these minutes a part of the minutes of the meeting of the Trustees.

Consideration of joint Secretaryship for the three Universities was referred for discussion to a group representing the three institutions, the Chairman to appoint another to serve with himself on such a Committee.

ADJOURNMENT 12:30 to meet at the call of the President.

J. E. Williams, Acting Sec'y.

1070

Mr. R. E. Speer

TRANSFER

August 4th, 1919.



My dear Jack,

I return herewith the letter from Mr. Rowe. I presume that you will be taking up with Mr. Severance the matter of his continued support of Mr. Lew.

I enclose a note from Edgar Wilson, of the Western India Mission, which should go to your Department.

Ever affectionately yours,

Robert E. Speer

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May 14, 1919.

Rev. J. E. Williams, D. D.,  
156 Fifth Avenue,  
New York City.

NANKING

Dear Dr. Williams:

I think I have not written you since your telegram asking for catalogues, etc. These have been sent you long ago.

I am sending you herewith some pictures that may be of help to you and I hope they will not be too late in reaching you.

We have been very much shocked and saddened upon reading your letters regarding Dr. Garritt's health. It looks very much to us as though Dr. Garritt would not only be unable to return this Autumn, but that he will not be able to at all recover from the disease which seems to have fixed itself upon him. We have no word from him direct, so I hardly know what to write to him.

We are, of course, in dire straits as to teaching force. The only way that I can see out of our difficulty, will be to double up some of the classes, so that the Middlers and Seniors will take some of their work together. The difficulty in this is that the Middle Class contains twenty-five men, while the Senior Class contains eighteen men. That will make a class larger than any of our recitation rooms will accommodate. It would be necessary for us to move this combined class into the Chapel. The Chapel loses the class room atmosphere. Besides, the teaching of such a large class will make it very difficult for the Professor in charge, which will also mean that the students could not possibly get so much out of it as if they were meeting in smaller classes.

I have already talked with Dr. Bowen and with some of the University men, and it seems settled that we will be able to get at least eight hours teaching per week from the University men. Mr. Hummel intends to give us several hours a week, and has promised that one of his assistants in the Department of Religious Education, will give several hours. In addition to that, one of their new men, Mr. Marx, will, we believe, give us a two hour course. We are, of course, counting upon Dr. Lew arriving in time for the Spring Term. He has, however, agreed to give half of his time to the Normal School here. That will mean that he could not possibly take more than eight hours' work with us. We are very glad, of course, that he is coming to us at all. He will be a fine drawing card for us, and will satisfy the students by giving them some courses which none of us now present are prepared to give. If, however, we could by any possibility, get one new man, who could begin teaching a little next year, it would be a very great help to us.

I think I have already told you that we have an attendance of ninety-seven men, the largest number of men, I think, that we have ever had at one time. The indications are very good for a large entering class next Fall. From far away Foochow in the Fukien province, five men are coming to us from one station. I think there is no doubt but that in a little while, we will have here as many men in the Graduating and Seminary Departments, as we now have in the three departments.

You know, of course, that we are planning to move the Bible School Department to the new property at the beginning of the Chinese New Year.

I well know how difficult your task is, but I want to keep you informed as to our needs and prospects.

I have just learned that Dr. Chester of Caldwell, New Jersey, the Presbyterian pastor of one of the churches there, who is now in France, with the Y. M. C. A., is available for Nanking Theological Seminary next year. His daughter is teaching in Ginling College. Her mother, seeing that Dr. Chester was in France, came to Nanking to spend two years with her daughter. Just the other day, Dr. Stuart sent me word that he had learned that Dr. Chester was willing to come to Nanking for the next year. He said that it would be necessary that at least part of his expenses from France and his living expenses while in Nanking, would be required. The Seminary, on its present budget, could easily provide for his living expenses and there is a possibility that we could provide for part of his outcoming, but we never know, of course, what emergencies may arise, so I think it would hardly be wise for us to agree to stand for more than his living expenses, provided you can find his travel in America. I simply pass this on to you as a possibility. I will write to him a formal letter, telling him that the matter is in your hands.

Dr. Price has just told me of a letter from Mrs. Williams, saying that Dr. Garritt's is indeed very ill and that she does not expect him to live very long. That is a very great shock to us, because he is so much more ill than we feared. I must write to him at once in the hope that it will reach him.

You, of course, know that Dr. Lew has agreed to come to us next January. It is very important that the matter of his support be taken up. Will Mr. Severance who for some years gave us \$600.00 a year, and who for the past year and a half, we presume, has been giving that amount to Mr. Lew direct, be willing to continue that towards his salary? Could it be possible for you to secure from Mr. Severance a gift of say, \$1,500.00, with which to provide a residence for Dr. Lew? We ought to have this money in hand not later than the first of September, so that Dr. Lew's house could be ready for him when he returns. I am attempting to obtain this through Mr. Blackstone, but have not had much encouragement.

Well, this letter is already too long, but you are our only safety valve for our needs and wants. Be sure that if you can do anything for us, it will be helping a growing institution.

With kind regards,

Sincerely yours,

(Signed) H.F. Rowe.

August 27, 1919.

Rev. John E. Williams, D.D.,  
Oneida Lodge,  
E. Northfield, Mass.

My dear Dr. Williams:

Enclosed please find a letter marked "Personal",  
which I am sorry I opened by mistake.

A letter came in this morning from Messrs. Eimer &  
Amend, as follows:

"We are in receipt of your order of August 18th and  
understand that you wish us to make shipment of all the chemicals  
specified on your list to-gether with the apparatus covered by  
our quotation No. 10285.

"We note that you are in a great hurry for these  
supplies and shall do our very best to make prompt shipment but  
we are considerably behind in our Chemical Department and fear  
that there will be some delay before we can get the chemicals  
put up.

"We shall prepare the apparatus and glass ware and  
hurry along the chemicals with all possible speed."

I thought you would like to have this information.

Respectfully yours,

*C. Schlechter*

1074

**The Board of Foreign Missions**  
of the  
**Presbyterian Church in the U. S. A.**  
156 Fifth Avenue  
New York

CANDIDATE DEPARTMENT  
REV. STANLEY WHITE, D. D. SECRETARY  
REV. ORVILLE REED, Ph. D. ASSISTANT SECRETARY

September 3, 1919.

Dr. J. E. Williams,  
Oneida Lodge,  
E. Northfield, Mass.

My dear Dr. Williams:

Your letter of the 2nd came to hand this morning, and I have noted the contents.

Enclosed you will find check to your order for \$40, from the Brescent Avenue Church, at Plainfield, N. J., with envelope it came in, attached - no letter was sent with it.

I am also enclosing two personal letters from Nanking, one being from Mr. Harry Clemons, together with letters from Mr. Bowen dated July 31st and August 5th; also a letter from Mr. A. C. Kiang, dated August 25th and letter from A. G. Spalding & Bros. of August 29th, with enclosure.

Mr. George E. Sokolsky, Mgr. of the China Bureau of Public Information, Shanghai, writes under date of August 8th, as follows: "At the request of Mr. D. Y. Lin, I am sending you under separate cover twelve copies of Mr. Lin's paper on Woodoil which I hope you will distribute among your friends." The copies have come in, and I am sending you one, herewith.

I did not find any outline which you mentioned Mr. Cavert was to have enclosed in his letter. I called him up about it to-day and he said he would send you a copy of the outline direct to Northfield.

I did not find any printed program of the Chinese Students' Alliance Conference at Troy, but did find a letter to Mr. C. P. Ling, which you wrote him, thanking him for the invitation to attend the conference. Being that the conference is so near at hand, I thought I had better drop him a line asking him to send you a copy at Northfield. I trust this meets with your approval.

I just called up the Holland-American Line and they tell me that the "Rotterdam" is expected in New York on Sunday.

Yours respectfully,

*C. Schlichter*

Robert E. Speer

RECEIVED

SEP 15 1919

*Letter of Secretary  
out of date*

TRANSFER

September 12th, 1919

Nanking

Rev. J. E. Williams,

My dear Jack,

No one in the office seems to be clear about your plans and I am venturing to write to ask just what your arrangements are? Dr. White's<sup>+</sup> correspondence is piled up very high and he will not be able to take it in hand himself until the first of October. Was it your thought to leave it all for him or had you not expected to be back this month to try to clear all the accumulations away so that Dr. White could start with clean decks?

Dr. White arrived on Monday looking quite well, but rather thin, having lost 20 lbs. while he was away. He is getting a rest of a few days now with his children and settling family plans before pitching in again. \*

Have your own plans with regard to return to Nanking taken clear shape? I presume the girls will be starting in soon at Oberlin and I gather from some thing that Mr. Carter said that your thought had been to leave them there on your way back. \*

Mrs. Thurston arrived a few days ago, and there is to be a meeting of the Ginling College Committee with her on September 20th. There is to be not much else except committee meetings for the rest of this month I am afraid. Is there any need of our having a meeting in the near future of the Nanking Trustees?

I trust that you have had a good rest at Northfield and that you and all the family are well. I send a copy of the Kiangnan Minutes which have come, and with warm regard to all,

Ever affectionately yours,

Robert E. Speer  
C.

RES: C.

1076

*M. Speer*

October 6th, 1919.



**TRANSFER**

Dear Robert:

I was unable to get in touch with Sam or Jim Cochran by phone so wrote to them the attached letter which I fear undertook to explain too much so raised more questions than it settled.

You will be particularly interested in Sam's report of the X-ray which Dr. Bovaird had taken. I have not heard from Jim but from Sam's letter you will notice that they were planning definitely for Daniels to give his time to language study. In that case there would not be the same urgency for a cable and we could follow Sam's suggestion of my writing out directly to men on the field and sending a letter by Dr. Judson.

Could you meet for Trustees' meeting on any of these days, - 4th, 5th, 6th or 7th of November? Those dates Dr. North still has open. If you can, I will take up with the other members of the Trustees by telegraph that date.

There are a few questions in connection with the policy of the Theological Seminary which I should like to talk over with you before we enter into Trustees meeting and also plan for caring for the correspondence of the University here when neither I nor Bowen are at this end.

As ever,

Affectionately yours,

1077

FILED DEPT

NOV 26 1919

TREAS. DEPT

November 24th, 1919.

My dear Mr. Speer:

At the next meeting of the Board of Trustees of the University of Nanking, will you kindly have action taken giving power of attorney to someone in Nanking, probably Dr. Williams, to transfer to Miss Thirza Pierce land purchased by her for a school, which land she (Miss Pierce) had deeded to the University of Nanking, as she understood that she could not take title to it herself. I have corresponded with Miss Adelaide M. Wixon in order to secure the facts regarding this land, and she writes as follows:

"The land purchased by Miss Pierce is outside the University campus. It is east of the part occupied by the Language School group, and separated from it by the road running north and south from the Secondary Schools (old College buildings) to the new College group at Kuleo (Drum Tower). Though we are needing a new building for the Model School, I regret to say there is no hope for it in Miss Pierce's direction. While employed as a teacher by the University, 1911 to 1913 inclusive, Miss Pierce conceived the idea of having a primary school of her own in Nanking. After a few years in America she returned to China to carry out her project, but deferred it a year to take my work in the Model School. During the year she purchased the land in the name of the University, and in September opened a primary day school in a native house on the land. She expects to have a residence built later. When Miss Pierce found out that she could have the title in her own name, she asked to have it transferred but no one had the power to do it, hence her request."

I see no possible cause for complications should the transfer be made and the Board will no doubt grant Miss Pierce's request." I attach the original paper which I suppose Miss Pierce drew up, and which Miss Wixon sent to Dr. Williams a day or two before our last Board of Trustees meeting, but which in the rush of things Dr. Williams overlooked at that Board meeting.

Very sincerely yours,

RC:M

1078

R. E. Speer

November 28th, 1919.

My dear Russell:

I return herewith Dr. Bowen's letter which was to go to you in Jack's absence. I have a number of letters from him also which I will show you. It may be that we will have to have another meeting of the Trustees before long. In that case will you please have this letter with you.

Very faithfully yours,

res/ms



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1079

~~FINING DEPT~~

~~DEC 15 1919~~

~~TREAS. DEPT~~

December 12, 1919

Dear Mr Speer:

Perhaps I should pass on to you the following from President Bowen written to Dr Williams but received after he left New York. It relates to the cable which Dr Bowen sent:

"Small leave of absence is requested for June 1920. An architectural engineer that is a construction engineer assistant to Small wanted at once (to get language and run of things before Small goes) in order to carry on the building operations. We wanted you to get busy on this before you sailed and see what the prospects were even though you could not find the man we want immediately though we hope you can."

Sincerely,

Associate Treasurer

c/c

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FILING DEPT.  
DEC 22 1919  
TREAS. DEPT.

C-C

December 20, 1919.

Dear Mr. Speer:-

You will recall that there was a little question as to whether the Methodist Board would make good for its lack of doctors in the hospital by payment in New York or upon the field, Dr. Williams reporting that nothing had been paid on the field. A letter just received from Mr. Owen dated November 17th reads as follows:

"We have advice from Mr. Main in Shanghai, M. E. Board North, that he is depositing to our credit and for the hospital account the equivalent in Mexicans at the rate of two for one for salary of a doctor for their Board for the last half of 1918 and all of 1919, Mexicans \$3,600. Since Dr. Perkins left in June 1918 the M. E. Board North has had no representative on the hospital staff and this remittance to is to cover."

You will recall that Dr. Williams thought that it would be better if these payments were made through our office in New York. Dr. North was inclined to have the payments made on the field and I did not press the matter.

Very sincerely yours,

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